

2013-2018 Master Plan

Effingham County School System Career, Technical and Agricultural Education





In Effingham County, we have long held a strong value for excellence in education. Our local community leaders, our educators, our parents, our students and our elected officials believe that education excellence is the cornerstone for our future success and an integral part of the quality of life in our county. This belief guides many of the decisions we make and the endeavors we pursue.

We are excited to take yet another step in our journey in education excellence. Working together as a community, we will be building on the success of our school system's Career, Technical and Agricultural Education program by becoming a Ford Next Generation Learning (NGL) Community. This designation will allow us to incorporate the tools and processes of the Ford PAS NGL Community program into our school system's long-term planning efforts.

The following pages outline a five-year master plan for how we will continue to develop our programs, processes and partnerships to provide the level of excellence that our county has come to expect when it comes to our education system. This plan reflects a strong commitment and significant investment from the stakeholder group that was formed to lead this effort for our county. It also provides valuable information on our efforts and accomplishments to date. Our goals for building the roadmap for our five-year plan were as follows:

- To **integrate and enhance the programs offered** by Effingham County High School, South Effingham High School and the Effingham College and Career Academy to equip world-class students with world-class skills;
- To **continue to strengthen and enhance our partnerships** with our local business partners and community organizations so that our students can be successful both in the classroom and in the workplace;
- To capitalize on the synergies between our school system, our business community and leaders from local organizations who are actively engaged in investing in the future of our students, our local economy and the quality of life in our community; and
- To **support our school system vision** of providing rigorous and relevant instruction in a safe environment to enable all students to obtain a high school diploma as a foundation for post-secondary success.

Excellence in education and the positive impact that excellence provides are something our community values regardless of our different roles, experiences and backgrounds. Whether it is as teachers in the classroom, administrators in the schools, business leaders in the workplace, volunteers in community organizations or parents and family members of students, we all are committed to providing our students with an environment in which they can learn, grow and thrive. Our students are the workforce and leaders of the future, and they will help today's businesses meet the demands of the ever-expanding global marketplace.

When it comes to providing our students with a quality education, we have accomplished much as a community over the years. It has been a journey of growth, opportunities, challenges and successes. By working together as a Next Generation Learning Community, we can achieve even greater accomplishments as we move forward in that journey in the years ahead.

and

Dr. Randy Shearouse Superintendent of Schools

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Talbert Edenfield 2012-2013 Chamber of Commerce President

Table of Contents

Continuing Our Success in Career, Technical and Agricultural Education (CTAE) Programs through the Ford NGL Community Master Planning Process
Effingham County School System: Our Vision, Our Mission and Our Beliefs
Continuing Our Journey in Educational Excellence: Becoming a Ford Next Generation Learning (NGL) Community
Pursuing Educational Excellence with a Customer Focus
College and Career Ready: Recent Changes in Georgia's Education Policy
Continuing Our Journey in Educational Excellence: Our Ford Next Generation Learning (NGL) Community Master Plan
Strand 1: Transforming Teaching and Learning40
Strand 2: Redesigning High Schools
Strand 3: Sustaining Change through Business and Civic Leadership
Moving Forward Together 69
Appendix A
Appendix B

April 18, 2013

Effingham County Next Generation Learning Community





(From left to right) Dr. Randy Shearouse, Superintendent, Effingham County Schools; Carrie Thompson, Community Relations Manager, Georgia-Pacific; Talbert Edenfield, 2012-2013 President, Effingham Chamber of Commerce; Travis Nesmith, CTAE Program Director, Effingham County Schools; and Dr. Barbara Prosser, CEO, Effingham College and Career Academy.



Continuing Our Success in Career, Technical and Agricultural Education (CTAE) Programs through the Ford NGL Community Master Planning Process



FORD NEXT GENERATION LEARNING

Effingham County, Georgia

Continuing Our Success in Career, Technical and Agricultural Education (CTAE) Programs through the Ford NGL Community Master Planning Process

The primary purpose of the Career, Technical and Agricultural Education (CTAE) Ford Next Generation Learning (NGL) Community Master Plan is to provide students with the skills and abilities to make a successful transition from school to a career, whenever that transition might occur. The District's CTAE/Ford NGL Master Plan reflects eight key goals for the District:

- 1. Increase student enrollment in CTAE courses;
- 2. Increase dual enrollment opportunities;
- 3. Improve and increase CTAE Program awareness throughout the District;
- 4. Increase student opportunities to obtain Industry Certification and continue to improve processes and tools for existing certifications;
- 5. Implement CTAE Accountability Performance Measures;
- 6. Implement CTAE Graduate Follow-up Program;
- 7. Strengthen and increase partnership base; and
- 8. Strengthen and increase CTAE teacher development, support and retention.

The Effingham County School System's CTAE Ford NGL Community Master Plan incorporates the District's regional economy and employment by industry sector and occupation, and describes the alignment of the District's CTAE programs with the state standards and the District's CTAE program structures. Effingham College and Career Academy opened in 2010 and serves as a dynamic resource in the Effingham County school system's overall CTAE program. Current initiatives within the framework of CTAE include:

- Industry certifications;
- Rigorous assessment of student learning in career programs;
- Universal student access to pathway opportunities; and
- Professional development for CTAE teachers, counselors and administrators.

The Effingham County School System is committed to preparing students to transition successfully from school to life. A significant part of that transition is the realization that ultimately every person needs to earn a living. A student that is prepared for work is prepared for life.

In the past, CTAE has catered to those students whose primary goal was to transition directly from school to work. While the education and training provided met the needs at that time, the focus on very specific jobs was narrow. Today, CTAE provides broader education and training for career pathways as opposed to specific jobs, and, includes all students regardless of ethnicity, gender, socioeconomics and/or disabilities. Students are provided the skills they need for success in any number of jobs within board career pathways.

The CTAE program continuously evolves to meet the needs of potential employers. Employers view skills such as communication, critical thinking, problem solving and teamwork as essential prerequisites for work. The knowledge and experience gained from CTAE programs provide students with the solid foundation and transferable core employability skills that serve them for a lifetime of success in chosen careers.



Effingham County School System: Our Vision, Our Mission and Our Beliefs



Effingham County School System: Our Vision, Our Mission and Our Beliefs

The Effingham County school system made a significant investment in its efforts to achieve its vision for equipping students to compete in our global society as evidenced by opening Effingham College and Career Academy, and by providing extensive CTAE career pathways initiative within each school. By teaching world-class skills to world-class students, the school system can prepare its students for success in today's workplace and can meet the needs of employers in Effingham County and surrounding areas, including the Savannah Metropolitan Statistical Area. The Effingham County school system takes great pride in its efforts to continuously strive to deliver the quality of education that both its students and its community has come to expect. Our vision, mission and beliefs reflect this as outlined below.

Our Vision

The district will equip students to compete in our global society as evidenced by ranking in the top 15% of districts in the State of Georgia.

<u>Our Mission</u>

As a community of learners, in cooperation with stakeholders, our mission is:

To provide rigorous and relevant instruction in a safe environment to enable all students to obtain a high school diploma as a foundation for post-secondary success.

Our Beliefs

- 1. We believe all students should graduate with the knowledge and skills necessary to attain their career goals.
- 2. We believe in high expectations for all.
- 3. We believe data-informed decision making and research-based practices are key to improved performance.
- 4. We believe students learn best in a safe and well-maintained environment.
- 5. We believe in prompt and regular attendance.
- 6. We believe that continuous growth is a shared responsibility.
- 7. We believe in open stakeholder communication.
- 8. We believe in the power and the benefits of respectful, responsible choices.
- 9. We believe in maintaining qualified, positive, caring staff.
- 10. We believe that all people should be treated with dignity.

Effingham County: An Overview

Effingham County is located in southeast Georgia, just south of the South Carolina border and 20 miles northwest of the historic city of Savannah. Effingham County was established in 1777 from the colonial parishes of St. Mathew and St. Phillip as Georgia's 4th county.

First settled in 1734 by protestant German speaking exiles from the Salzburg region of present day Austria, Effingham County played a role in the development of the new American nation. The town of New Ebenezer, located at the confluence of Ebenezer Creek and the Savannah River, saw the development of many firsts: the first saw mill in Georgia on Ebenezer Creek (1735); the first orphanage in Georgia (1737); the first rice and grist mill in Georgia (1740); the first organized Sunday School (1734); and a successful silk industry (1741). The first governor of Georgia, John Adam Treutlen, was from New Ebenezer (1777) and was the town's first school master.



With approximately 53,000 residents, Effingham County is listed among the nation's top 100 fastest growing counties. Rincon is the largest city with more than 4,300 residents. It is also the largest retail center for the county. Springfield is the county seat and claims approximately 2,100 residents. Steeped in history, Guyton offers a friendly small town atmosphere that personifies the historic charm of the area. Newcomers are also attracted to Effingham County's family-oriented communities because of its reputation for providing excellent educational facilities and a quality education. As a result, the Effingham County School System is currently the 31st largest in Georgia out of 180 public school systems.

Effingham County School System: An Overview

The school district is **led by a Superintendent of schools and governed by a five-member Board of Education**. The Board of Education provides governance of the Effingham County School district and employs a Superintendent of schools to function as the system's Chief Executive Officer. The Board operates as a standards-based Board adhering to the standards of the Georgia School Boards Association.

The school district is organized into 14 schools: eight elementary schools, three middle schools, two high

schools, and one College and Career Academy. The two high schools are located regionally to serve each side of the relatively large geographic area of the district. The College and Career Academy is a specialized charter school established by a partnership which demonstrates a collaboration between business, industry and community stakeholders to advance workforce development between the Effingham Board of Education and one or more post-secondary institutions.

The Effingham County School system optimizes all available resources for maximized programming. Elementary schools use state Early Intervention Program (EIP) funds to provide early intervention programs at all elementary schools. These teachers work with specific groups of students based on the state's guidelines for EIP identification. A primary benefit of EIP is a reduced class size. The system has also utilized up to 15% of



(Top from left to right) Board of Education members Chairman Lamar Allen, Eddie Tomberlin, Dr. Randy Shearouse, and Vice Chairman Troy Alford. (Seated from left to right) Mose Mock and Vickie Decker.

Individuals with Disabilities Education Act (IDEA) funds to provide additional support for students in Student Support Team (SST) Tier 2 and Tier 3 of the Georgia Student Pyramid of Intervention. Students receive increasingly intense academic, speech and/or behavior intervention based on continuous progress monitoring. In addition to Tier 2 and Tier 3(SST) support, students are provided differentiated instruction in the general classroom.

Our Elementary Schools

Effingham's elementary schools serve as the gateway for our excellence in education efforts. Each elementary school has **computer labs** and **full-time technology teachers**. The elementary curriculum also includes art, music and physical education.

Depending upon a student's Individual Education Plan, special education students are served through **resource and inclusion models** with an emphasis placed on the least restrictive environment. Each elementary school has **gifted endorsed teachers** who provide gifted student services through a



variety of state-approved delivery models including resource, cluster and collaborative classes.

Our Middle Schools

The middle grades embrace Georgia's Middle School Model. Schools are **organized into interdisciplinary teams** at the 6th, 7th and 8th grade levels. Connections classes include band, chorus, art, agricultural technology, business education, drama, family and consumer sciences, and physical education/health. Students are afforded two connections per nine weeks providing an exploratory option of eight courses per year. Band and chorus students are enrolled for the year. Effingham County Middle Schools also optimize Title I funds to provide reading and math lab classes during the connections time. Students in need of interventions and additional assistance are enrolled in these classes.



Competitive sports are available for middle school students each season. All middle schools also employ **creative schedules for club days** to provide extracurricular involvement for students. **Gifted education services** are provided through advanced content, cluster and collaborative classes. **Enrichment classes** also are offered through extended learning times. A continuum of placement options is available to serve special education students through the least restrictive environment as determined by the Individual Education Program (IEP) for each student with an identified disability.

Our High Schools

During the 2012-2013 school season, the Effingham County high schools converted from a 4 x4 block period schedule to a **seven-period schedule**. Currently, students can earn up to seven credits per year. Both of the system's high schools are comprehensive, providing a variety of Career, Technical and Agricultural courses. The **CTAE program** implements nine industry-certified career pathways.

Fine Arts programs in Effingham County are recognized across the state. Students have had opportunities to travel worldwide and compete as a part of chorus and band presentations. **Gifted education services** are provided through a variety of state approved delivery models including advanced content (Honors and AP courses), cluster, and collaborative classes. An extensive variety of athletics and other extra-curricular activities are also available for students.

The district K-12 enrollment as of October 2012 was 10,952 students. The school system is predominately white with 14.9 % African-American and 4.7% Hispanic students. The overall free and reduced lunch rate for the system is 45%, indicating a moderate number of students who live below middle class status. The district has approximately 16.1 % of the students identified as special education and 0.7 % identified as English Language Learners.



<u>Career, Technical and Agricultural Education (CTAE) Programs and</u> <u>Effingham College and Career Academy</u>

Career Pathways are designed by Georgia Department of Education (GaDOE) and provide a **wide spectrum** of career choices for Georgia students to make their education work for them as they achieve successful, profitable careers that support the Georgia economy. Career, Technical and Agricultural Education (CTAE) works to ensure that students:

- Graduate from high school;
- Experience success in college and/or professional careers; and
- Are competitive with their peers throughout the United States and the world.

The state career and technical education system consists of programs offered at the middle and secondary school level by the Career, Technical and Agricultural Education (CTAE) Division of the Georgia Department of Education (GaDOE) and at the postsecondary level by the Technical College System of Georgia (TCSG) and Georgia Board of Regents. Locally, **the Effingham County School System offers 26 Career Pathways**. These pathways vary from Cosmetology to Law and Justice. Programs of study under CTAE are designed to work for each student's success by providing student classes and hands-on labs, Career Technical Student Organizations (CTSOs), college classes, and on-the-job experiences; delivering academic and CTAE content in a coordinated, non-duplicative progression of courses; incorporating and aligning secondary and postsecondary education which provides the opportunity for secondary students to acquire postsecondary credits or certificate; and identifying and addressing current or emerging occupational trends.

The 26 CTAE Career Pathways available for Effingham County students are designed and updated on an ongoing basis. These Career Pathways are designed to develop a well-educated, technically trained, and highly competitive workforce that stimulates the economy.

Effingham County Next Generation Learning Community

As part of our efforts to enhance and expand the CTAE programs, the Effingham County Board of Education opened Effingham College and Career Academy (ECCA) to further reinforce its efforts to prepare students for work and future education. From its support of the career pathways to its state-of-the-art classrooms, and its Charter, ECCA provides high school students with dynamic learning opportunities in their pursuit of further education and career opportunities.

The mission of Effingham College and Career Academy (ECCA) is to create **a high-tech career focus to better serve our students' needs for those entering directly into the workforce from high**



school and those planning further postsecondary options. In pursuit of this mission, ECCA strives to increase the level of students' motivations, aspirations, commitment, and academic achievement while in high school.

The ECCA team – made up of administrators, faculty, staff and fellow students – provides a supportive environment to **encourage each student to aim as high as they dream**. This approach includes:

- Administrators, faculty and staff who embrace the ECCA Mission with a **focus on careers and postsecondary education** to better prepare students for the workforce and for postsecondary transitions;
- The provision of an enabling approach that **encourages students to complete college entrance academic requirements**;
- An instructional program design that provides a vertical segment of occupational courses



within career fields; and
Initiation of a rigorous and
relevant curriculum that allows for
industry-relevant credentialing and
exposure to career and educational
options outside of high school.

ECCA at a Glance

ECCA is a **public charter school** serving the Effingham County schools. Students attend ECCA from **two home base high schools**, Effingham County High School and South Effingham High School. The ECCA charter start date was July 1, 2008. Due to construction impacts, ECCA classes began in August 2010. The **programs offered at ECCA were selected based on input**

from the representatives of the local business community, parents, civic leaders, teachers and other stakeholders.

Enrollment is open to all students. The initial name of the charter school was modified **from Effingham Career Academy to Effingham College and Career Academy**. The reason for the change was to align the school identity with the new legislation content in House Bill 186 regarding college and career academies in Georgia. The ECCA is a non-profit organization registered with Georgia's Secretary of State. The governing Board of Directors of the ECCA is comprised of representatives from local major industries representative of the career classes offered at the ECCA, the Effingham County Chamber of Commerce, the Effingham County School System CTAE Coordinator, the Vice-President of Academic Affairs of the Savannah Technical College, the superintendent of the Effingham County School System, the ECCA CEO, a parent and student from each home high school, and an ECCA faculty representative.

The CEO of the ECCA participates on community boards and advisory committees, meets regularly with executives and managers from local industries and government entities, delivers presentations to civic and professional organizations, and works closely with technical and academic representatives from post-secondary institutions, the ECCA Director of High School Programs and the Effingham School System CTAE Coordinator. ECCA's CEO's focus is to promote the career programs offered at ECCA to business and community stakeholders; to create ongoing job learning and work opportunities for students; and, to support post-secondary education options for all students. The CEO, the Director of High School Programs and the ECCA teachers attend state and national meetings to stay current

with career related topics and events.

The ECCA CEO works with local industries to develop opportunities for ECCA and other CTAE high school teachers to work in local industries. These opportunities allow teachers to personally experience the work activities within an industry and to maintain the relevance and rigor of the curriculum within the career classes. Most of the introductory career classes are offered at each home high school,



and the **advanced classes are offered at the ECCA**. ECCA students also participate in Work-Based Learning positions and job shadowing opportunities with many local industries and government entities.

Numerous community and civic organizational meetings and **events are hosted at ECCA throughout the school year**. Annually, the Chamber of Commerce conducts the legislative Eggs & Issues Breakfast meeting, which includes members of the Chamber, local government executives, and state senators and representatives.

The CEO **actively promotes the value-added attributes of the ECCA throughout local businesses, post-secondary institutions, and various civic meetings and events.** Effingham County is included in the Savannah Metropolitan Statistical Area (SMSA), a region that includes many major industry employers affected by the operations of the Georgia Ports Authority. The CEO has formed partnerships with industry-supported education taskforce groups such as the Maritime Logistics Education Taskforce (MLET) to address the workforce needs of local logistics businesses operating within the SMSA. Partnerships of this nature strengthen the sustainability of the ECCA programs offered to Effingham County students.

ECCA CTAE Student Opportunities

Effingham County school system offers 26 CTAE career pathway options to its students. As part this effort, ECCA is in its third year of career pathway offerings for students. Since the ECCA's opening, administrators and faculty have actively recruited students within each high school to enroll in the career pathways offered

at ECCA, and have **encouraged and facilitated interaction with technical college and other postsecondary institution personnel** to promote **dual enrollments in college classes**. ECCA programs within the pathways feature skills for various industries including:

- Transportation;
- Culinary Arts;
- Logistics;
- Healthcare;
- Engineering;
- Drafting and Architecture;
- Graphic Design; and
- Graphic Communications.

Introductory classes are offered at each high school, except for the Culinary Arts and Logistics pathways.

Work-based learning opportunities within local industries and government organizations are promoted to ECCA students during assemblies that feature presentations from employers and students who



are current participants in work-based learning positions. Employers visit classes to promote the relevant job opportunities available for students while they are attending the ECCA and after they graduate from high school.

ECCA students are allowed to wear their work uniforms and attire in classes in their home high schools. This provides an opportunity for other students to inquire about the careers and the opportunities for enrollment into relevant career pathways offered at the ECCA. ECCA students also are allowed to wear attire with the ECCA logo that is consistent with the Effingham school system dress code.

Separate individualized grades for **Work Ethics** are earned by students in each ECCA class. This emphasis on earning an individual grade for Work Ethics provides as an **opportunity for students to learn and participate in real-world job performance expectations**, as well as to prepare students for the array of human interactions that they may experience when interviewing and working. The Work Ethics subjects include:

- Attitude;
- Teamwork;
- Productivity;
- Character;
- Appearance;
- Attendance;
- Respect;
- Organization;
- Communication; and
- Cooperation.



These subjects were selected during collaborative Strategic Planning meetings conducted with business and industry strategic partners prior and subsequent to the opening of the ECCA. Individualized grades for the Work Ethics subjects **reinforce efforts by ECCA to close the soft skills gaps** frequently described by prospective employers and reported in the news media. Subsequent to implementation of the ECCA Work Ethics rubric in each class, the Georgia Department of Labor has established a similar program for use by all

high schools in Georgia as a result of the input from employers throughout Georgia. Effingham County

School District also has earned accreditation from AdvanceED. The ECCA is included in this critical and important quality assurance process and review.

Student enrollment options are supported by **collaboratively scheduled buses and travel time** for individual student drivers to and from the ECCA. This ensures that student schedules can be accommodated to meet the other academic requirements for graduation within each high school. Students also are allowed to drive to the ECCA to attend classes.



ECCA hosts **student and teacher tours for all students in the eighth grade** from each of the three middle schools. Visiting eighth grade students spend time in each ECCA classroom by sitting with the enrolled students and experiencing curriculum content and project assignments.

ECCA students **visit local industries** to see the types of work related to their career classes at least twice during the academic year. Managers and other professionals from transportation, culinary arts, healthcare, engineering and drafting, graphic design and production, and logistics visit and deliver presentations to the ECCA classes at least three times during the year.

Accreditations and Certifications

The ECCA does not grant Carnegie units, high school diplomas or completion credentials. **Carnegie units** and high school diplomas are awarded by the home high school for each student. The high school graduation requirements for Effingham County school system students, including ECCA students, allow students to complete more than one pathway to earn a high school diploma. ECCA teachers and students earn various industry certification credentials during the year. The post-secondary instructors follow their institution's established grading procedures for dual enrollment classes attended by ECCA students.

Students may earn technical college certificates, diplomas and/or associate degrees while enrolled in high school as established by the Technical College System of Georgia and the Board of Regents of the University System of Georgia. Materials are provided to all students and parents to promote dual enrollment. Numerous open house meetings are scheduled at ECCA throughout the year to inform students and parents of dual enrollment opportunities and to encourage participation.



Continuing Our Journey in Educational Excellence: Becoming a Ford Next Generation Learning (NGL) Community



Continuing Our Journey in Educational Excellence: Becoming a Ford Next Generation Learning (NGL) Community

In January 2011, the Effingham College and Career Academy (ECCA) received a \$10,000 grant to support efforts to become a Next Generation Learning Community. The grant was made possible through funds raised by Lt. Governor Casey Cagle to support college and career academies across the state. With the opening of the Effingham College and Career Academy in the fall of 2010, efforts to coordinate the NGL Community were postponed until the Career Academy was opened and established within the Effingham County community.



Becoming a Ford Partnership Next Generation Learning (NGL) Community allows local employers, educators, and civic and community leaders to engage in conversations about collaborating, promoting and sustaining educational programs that prepare the future workforce for Effingham County. A Ford Next Generation Learning (NGL) Community is a community that is actively working to implement the essential practices within three strands:

- **Strand 1: Transforming Teaching and Learning:** Creating meaningful learning experiences that enable students to apply academic knowledge to real-world challenges;
- Strand 2: Redesigning High Schools: Creating and maintaining the career academies (and similar career- and interest-based programs) and the collaborative culture, structures, and practices necessary to transform teaching and learning and to facilitate community engagement; and
- Strand 3: Sustaining Change Through Business and Civic Leadership: Engaging employers, educators, and community leaders to collaborate in building and sustaining educational programs that promote community growth and prosperity by preparing students for future work and citizenship.

Our Ford Next Generation Learning (NGL) Community is a community that is actively working together to implement the essential practices of the three strands. The following process was utilized to develop the contents of this document and garner support and input from all stakeholders:

On August 28, 2012, a **Stakeholder Meeting** was held at the Effingham College and Career Academy. The objectives for this meeting were as follows:

- To develop strong familiarity with Effingham's education vision, current assets and initiatives, and challenges;
- To develop understanding of the Ford Next Generation Learning (NGL) Community model; and
- To identify timeframe and next steps for launching the NGL Community process.

On October 30, 2012, a **Master Plan Writing Institute** was held at the Effingham College and Career Academy. The objectives for this meeting were as follows:

- To deepen the understanding of the three stands of the Ford NGL framework and how it can support the transformation of teaching and learning;
- To deepen the understanding of the Ford NGL Essential Practices and how they are used to develop a master plan to drive and sustain transformation;
- To develop an understanding of how to begin the writing of the master plan; and
- To work in strand team groups to begin writing the master plan.

Between September 2012 and January 2013, several Strand Team meetings were held to review the essential practices, goals and action steps to develop this five-year NGL Community Master Plan and Career, Technical and Agricultural Education (CTAE) Plan.

Organization and Business Representatives

The Effingham County school system's efforts to continue to enhance its CTAE career pathway programs through the Ford NGL Community program involved a significant investment of time and resources from local employers, educators, and civic and community leaders from throughout the county. Our community's strong commitment and sense of pride in our local school system was evidenced by the high level of involvement from throughout business, education and local organizations in our area.

<u>Members of Strand 1</u>

Transforming Teaching and Learning

Michael Cabrera Effingham County School System

David Crawley Effingham County Commissioners

Bonnie Dixon United Way

Dora Dyer Trillium Marine and Construction

Joyce Fischer CST Covers

Amanda Flewallen Georgia Power

Russ Hillman Effingham County School System

Miriam Hodeseh Gulfstream

<u>Members of Strand 2</u> Redesigning High Schools

Michael Andrews Plant McIntosh, Georgia Power

Renee Christensen Effingham County School System

Chris Goodman Ardry Trading

Travis NesmithJEffingham County School SystemHMembers of Strand 3Sustaining Change through Business and Civic Leadership

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Dr. Karl Manrodt Georgia Southern University

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Lisa Watson Effingham County School System

Sharon Palis Effingham County School System

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Erin Rahn Phillips Effingham Industrial Dev. Authority

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Talbert Edenfield Effingham Chamber of Commerce

Laura Griffin Effingham County School System

John Henry Effingham Industrial Dev. Authority

Dinah King Georgia Power Kim Larson Effingham County School System

Dan Pennings Georgia-Pacific

Dr. Randy Shearouse Effingham County School System

Angie Wood Effingham County School System

Ford Partnership for Advanced Studies (PAS)

Over the past two decades, the Ford Motor Company Fund has developed and tested several educational initiatives to support education transformation. These initiatives have been embraced by both business and educational institutions throughout the United States. In addition to facilitating the writing of a Master Plan to become a Ford PAS Next Generation Learning Community, the Ford Motor Company also provides the Effingham County school system with an accessible and implementable curriculum referred to as *Ford Partnerships for Advanced Studies (Ford PAS)* that can be used in our academic and CTAE high school classrooms. The curriculum was designed with a focus on developing a project-based curriculum with an emphasis on teaching and learning (*known as the Ford PAS Learning and Teaching Pillars*). The Ford PAS Pillars are facilitated by curriculum and professional development.

Learning Pillars

The Ford PAS Learning Pillars articulate essential academic and career-related knowledge and skills that have been identified by employers and college faculty as necessary for young people to be fully prepared for success in both college and career.

- <u>Application of Academic Knowledge and Skills</u>: Students both acquire essential academic knowledge and skills, and develop flexibility in drawing on appropriate disciplinary knowledge and skills to address real-world challenges.
- <u>Problem Solving</u>: Students work with open-ended problems and issues that require them to learn and draw upon key academic knowledge to clarify and analyze situations, explore solutions, and evaluate results.
- <u>Critical Thinking</u>: Students analyze, synthesize, and evaluate information. They learn how to make reasoned judgments based on observation, experience, reflection, reasoning, and discussion.
- <u>Teamwork</u>: Students work in teams to conduct investigations, synthesize data and communicate results. They learn to give and receive feedback, negotiate agreements, facilitate meetings, and take on a variety of leadership roles. Students also work independently and are assessed for the individual contributions they make to team products.
- <u>Communication</u>: Students learn strategies for evaluating complex oral, written and multimedia communications, and create oral, written and multimedia material for a wide variety of purposes and audiences.
- <u>Creativity and Innovation</u>: Students learn to think creatively in response to a wide variety of challenges.
- <u>Global Awareness</u>: Students tackle issues that cross borders, and consider the perspectives of people and communities around the world. They explore potential solutions tailored to particular cultures, and learn to work and communicate effectively with others who have diverse views.

Teaching Pillars

The Ford PAS Teaching Pillars represent the ways that the Ford PAS curriculum structures and guides students' learning of essential knowledge and skills. These instructional strategies—based upon rigorous research and professional experience—help students meet and exceed state-established benchmarks for academic performance, succeed in college-level work, and meet employers' workplace expectations. Academically rigorous: Teachers facilitate learning of essential knowledge, skills, and ways of thinking particular to the core academic disciplines, meeting state and national academic standards and college-readiness expectations.

- <u>Integration of Academic and Career-Related Knowledge and Skills</u>: Teachers help students to develop career-related knowledge and skills in the context of academic courses and also to learn and apply academic knowledge and skills in the context of career-related courses.
- <u>Inquiry-Based</u>: Teachers organize learning around investigation of significant issues and problems. They structure these investigations, often through hands-on learning experiences, so that students acquire knowledge, skills, and understanding.
- <u>Project-Based</u>: Teachers guide students in carrying out in-depth, long-term projects which culminate in products or presentations of students' investigations and results.
- <u>Real-World</u>: Teachers use real-world situations—such as business and engineering challenges—to build academic knowledge and develop problem-solving, teamwork, and communication skills. Students have opportunities to interact with professionals in careers of interest to them, and venture into businesses, college campuses, and the community as part of their learning.
- <u>Performance-Based</u>: As students apply the knowledge, skills, and understandings they acquire through the curriculum's learning experiences, teachers use a variety of tools to assess students' progress toward meeting learning goals correlated with academic and (where appropriate) career technical education (CTE) standards.
- <u>Technology-Rich</u>: Teachers engage students in using technology and media tools to conduct research, organize and analyze data, simulate complex systems, and communicate ideas. Students master a variety of technology and media tools and make good choices about their use.
- <u>Career-Relevant</u>: Teachers and school staff structure learning so students understand a broad range of career paths, become aware of the knowledge and skills required to succeed in a variety of careers, and know what education and training are required for entry-level and more advanced positions.

The Learning and Teaching Pillars are the key principles in the design of the Ford PAS curriculum. The curriculum integrates academically rigorous, standards-based content with realistic applications in such areas as design and product development, information systems, environmental sustainability, global economics, business planning and personal finance. When teachers are trained on using the Ford PAS curriculum, the teachers learn to integrate the pillars and modules into their current curriculum.

Georgia Career, Technical and Agricultural Education (CTAE) Pathways

In mid 2013, the Georgia Department of Education will be releasing a new realignment of the Georgia Career Clusters/Pathways. **Georgia's 17 Career Cluster/Pathways will provide a structure for organizing and delivering quality Career, Technical and Agricultural Education (CTAE) programs**. The new Career Cluster/Pathways will be modeled after the National Career Clusters configuration utilized by most of the United States. Georgia's 17 Career Cluster Model **represents approximately 80 career pathways to help students navigate their way to greater success in college and career**.

As an organizing tool for curriculum design and instruction, the 17 Career Clusters **provide essential knowledge and skills for the students' career pathways**. The 17 Career Clusters knowledge and skills encompass both secondary and post-secondary education and will strengthen and improved the student transition from secondary to postsecondary education. Of the approximately 80 CTAE career pathways, the Effingham County School System will be offering 26 career pathways for the 2013-2014 school year.

2013-2014 CTAE Pathway Offerings

Agriculture and Natural Resources Industry Sector

Agricultural Mechanics Pathway Animal Science Pathway Forestry/Natural Resources Pathway Plant Science/Horticulture Pathway

Architecture, Construction, Communications & Transportation Sector

Transportation Logistical Operations Pathway Transportation Logistical Support Pathway Graphics Communications Pathway Graphics Design Pathway Architectural Drawing & Design Pathway Broadcast Video Production Pathway Metals Technology Pathway

Engineering and Technology Sector

Engineering Graphics and Design Pathway

Business and Computer Science Sector

Small Business Development Pathway Administrative/Information Support Pathway Business Logistics Management Pathway

Education and Family Consumer Science Sector

Culinary Arts Pathway Nutrition and Food Science Pathway Early Childhood Education Pathway Teaching as a Profession Pathway

Government and Public Safety Sector

Navy JROTC Pathway Air Force JROTC Pathway Law and Justice Pathway

Healthcare Science Sector

Health Informatics Pathway Therapeutic Services – Medical Services Pathway Therapeutic Services – Nursing Pathway Personal Care Services – Cosmetology Pathway

Pathway and course descriptions may be found in Appendix A.



Pursuing Educational Excellence with a Customer Focus



Pursuing Educational Excellence with a Customer Focus

The Effingham County School System is committed to **developing partnerships with post-secondary** education providers and local employers to successfully respond to the current demand for skilled labor in today's workforce. As a result, two career pathways have been identified for development and implementation (*see chart below*), with a goal of 90 students participating each year within pathway upon full implementation. Employers in the Effingham County area are in great need for trained, skilled employees that are ready to enter the workforce and have the potential to learn additional skills and advance to other positions within the industry.

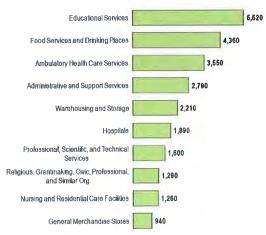
To ensure that the Effingham County school system is prepared to meet the future demand of specific labor markets, the following pathway programs will be implemented based on projected labor needs:

Pathway Title	Course Offerings Available to Students	Students Participate in the Pathway Program
Metals Technology Pathway (Welding)	January 2012	2012-2013
Logistics Pathway	January 2012	2012-2013
Health Informatics Pathway	January 2013	2013-2014

The Georgia Department of Labor has classified Effingham County in Workforce Investment Area (WIA) #20 (Coastal Georgia). This area encompasses the nine-county region of southeast Georgia in and around the city of Savannah. It includes the following counties: *Bryan*, *Bulloch*, *Camden*, *Chatham*, *Effingham*, *Glynn*, *Liberty*, *Long and McIntosh*.

Based on current and anticipated labor market demands provided by the Georgia Department of Labor, the employment in the nine-county area is expected to grow from more than 271,000 jobs in 2008 to more than 302,000 by the year 2018, which equates to more than 3,000 new jobs added each year. This area is the home of a regional medical center and several military installations. It is also the home of a thriving tourist industry and one of the largest seaports in the southeastern United States. Principal industries include water transportation of freight, tourism and hospitality, educational services, health services, transportation equipment manufacturing, paper manufacturing, food manufacturing, and federal and state government employment.

The *top ten industries* in our nine-county region with the most expected job growth between 2008 and 2018 are listed below:



Source: Georgia Department of Labor Georgia Area Workforce Trends: Projections to 2018 WIA Area #20 – Coastal Georgia

The Effingham County School System currently provides 26 CTAE Pathways for students in most of these top industries. When reviewing the top industry job demands for the Effingham County area, it is important to understand the connection between Effingham and the Savannah Metropolitan Area. According to the U.S. Census Bureau – 2000 County-To-County Work Flow Files, approximately 9,965 Effingham residents commute to Chatham County for work. According to the Department of Labor 2010 Annual Averages, Effingham County has a labor force of 28,200 people. Neighboring Chatham County has a workforce of 129,340 people. The following chart illustrates the industry mix between Effingham and the Savannah Metropolitan Area.

	1	Effin	gham			Savann	ah MSA	
	NUMBER	EMPLO	YMENT	WEEKLY	NUMBER	EMPLO	YMENT	WEEKL
INDUSTRY	OF FIRMS	NUMBER	PERCENT	WAGE	OF FIRMS	NUMBER	PERCENT	WAGE
Goods-Producing	141	2,109	23.2	1,066	1,069	20,032	13.8	1,21
Agriculture, Forestry, Fishing & Hunting	14	81	0.9	713	36	208	.1	70
Mining	2	*	*	*	2	*	*	
Construction	96	292	3.2	662	775	5,562	3.8	78
Manufacturing	29	1,731	19.0	1,152	256	14,257	9.8	1,39
Service-Providing	511	4,164	45.8	541	7,440	102,076	70.5	65
Utilities	4	*	*	*	20	482	.3	1,44
Wholesale Trade	24	158	1.7	630	462	5,082	3.5	1,05
Retail Trade	99	1,129	12.4	448	1,339	17,517	21.1	49
Transportation and Warehousing	52	379	4.2	566	442	9,333	6.4	70
Information	5	21	0.2	883	123	1,464	1.0	9
Finance and Insurance	36	136	1.5	809	488	3,109	2.1	1.0
Real Estate and Rental and Leasing	26	90	1.0	669	416	1,835	1.3	5
Professional, Scientific & Technical Syc	61	312	3.4	934	875	4,442	3.1	1,0
Management of Companies and Enterprises					43	1,675	1.2	1,0
Admin., Support, Waste Mgmt, Remediation	40	374	4.1	531	559	10,240	7.1	5
Education Services	3	*	*	*	73	3,673	2.5	8
Health Care and Social Assistance Arts, Entertainment, and	54	443	4.9	604	796	18,548	12.8	8
Recreation Accommodation and Food	1	*	*	*	111	1,836	1.3	4
Services	61	706	7.8	254	971	18,562	12.8	3
Other Services (except Public Admin.)	45	266	2.9	396	722	4,279	3.0	5
Unclassified - industry not assigned	19	22	0.2	450	268	291	.2	68
Total - Private Sector	671	6,295	69.2	717	8,777	122,399	84.5	74
Total - Government	51	2,801	30.8	667	238	22,419	15.5	8:
Federal Government	10	66	0.7	847	90	3,186	2.2	1,3
State Government	16	112	1.2	536	91	5,000	3.5	8
Local Government	25	2,623	28.8	668	57	14,233	9.8	7
ALLINDUSTRIES	722	9,095	100.0	702	9,015	144,818	100.0	7

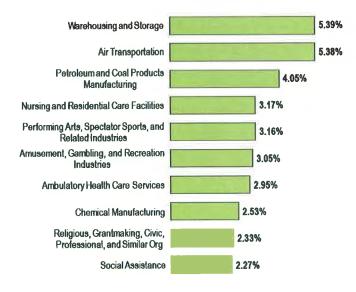
Source: Georgia Department of Labor. These data represent jobs that are covered by unemployment insurance laws.

Note: *Denotes confidential data relating to individual employers and cannot be released. These data use the North American Industrial Classification System (NAICS) categories. Average weekly wage is derived by dividing gross payroll dollars paid to all employees - both hourly and salaried - by the average number of employees who had earnings; average earnings are then divided by the number of weeks in a reporting period to obtain weekly figures. Figures in other columns may not sum accurately due to rounding. All data represent the Annual 2011

Effingham County Next Generation Learning Community

According to the Georgia Department of Labor, the Savannah Metropolitan Area consists of Bryan, Chatham and Effingham County. The unique geographical location of Coastal Georgia is well positioned to ride the recovery wave of the current economy. The area's waterways, ports, manufacturing and tourism will likely benefit from an expanding global economy. The Georgia Department of Labor has projected that the economic growth in the area is projected to match national projections (1.0%), which are slightly lower than the state's (1.2%) growth rate.

In our nine-county region (*Bryan, Bulloch, Camden, Chatham, Effingham, Glynn, Liberty, Long and McIntosh County*), the Georgia Department of Labor has outlined the <u>ten fastest growing industries</u> for our area between 2008 and 2018.



Source: Georgia Department of Labor Georgia Area Workforce Trends: Projections to 2018 WIA Area #20 - Coastal Georgia

Warehousing/Storage and Air Transportation are directly related to our new Logistics Pathway. The Logistics Pathway started in the fall of 2012. Currently, 24 students are enrolled in the first course of the Logistics Pathway. In addition to these industry needs, the Georgia Department of Labor has outlined 15 occupations out of more than 700 that are projected to add almost 10,000 jobs over the next 10 years, which totals more than 30 percent of all projected job growth in this nine-county area. Six of these occupations require short-term, on-the-job training.

- 1. Registered Nurses 1,500 jobs
- 2. Retail Salespersons 1,000 jobs
- 3. Child Care Workers 940 jobs
- 4. Customer Service Representatives 770 jobs
- 5. Elementary School Teachers (excludes Special Ed) 700 jobs
- 6. Nursing Aides, Orderlies and Attendants 700 jobs
- 7. Office Clerks, General 670 jobs
- 8. Laborers and Freight, Stock, and Material Movers, Hand 520 jobs
- 9. Teacher Assistants 460 jobs
- 10. Bookkeeping, Accounting and Auditing Clerks 420 jobs
- 11. Supervisors of Food Prep and Serving Workers 410 jobs
- 12. Home Health Aides 390 jobs
- 13. Executive Secretaries and Admin Assistants 380 jobs
- 14. Middle School Teachers (excludes Special and Voc Ed) 370 jobs
- 15. Licensed Practical and Licensed Voc Nurses 370 jobs

Registered nurses, elementary school teachers and middle school teachers are among the top three job occupations that made the list of Georgia's Careers to 2018 as a result of their fast job growth, high wages and plentiful job openings over the period 2008-2018. Seven of the 15 occupations listed above are in the area of healthcare or education. The Effingham County school system has experienced a tremendous growth in the Healthcare Pathways during the past five years. In order to accommodate the growth of the Healthcare Pathways, a new healthcare teacher was hired at the Effingham College and Career Academy for the 2012-2013 school year. As part of the Effingham County school system planning efforts, the school system does plan for future growth in specific job growth areas.

The Georgia Department of Labor reports that by 2018, combined food preparation workers, registered nurses, elementary school teachers, management analysts and teacher assistants will be among the 20 occupations with the most annual job openings. Although the majority of the openings in these five occupations will come from job growth, most of the openings in Georgia, as well as nationally, will result from the need to replace workers who terminate employment. Combined food prep workers, registered nurses, retail salespersons and customer service representatives will gain the most new jobs—approximately 27,000, 24,000, 22,000, and 19,000 respectively.

On August 28, 2012, the Effingham Next Generation Learning (NGL) Community Stakeholder Group developed a list of key components that needed to be in place to increase workforce competitiveness and improve community prosperity. When developing the actions steps for the Master Plan, the strand teams focused on the key components required to increase our workforce competiveness in Effingham County:

Fundamental Employability Skills

- Applicable technology skill set
- Computer literacy skills
- Verbal and non-verbal communication skills
- Problem-solving skills
- Workplace ethics and integrity

Shared Community Vision

- Buy-in from throughout the community
- Collective future vision
- Partnerships between school system, employers and community
- Community that embraces business/industry
- Community collaboration
- Goals that are realistic
- Clear understanding of community needs

Quantifying Workforce Needs

- Effective matching of readiness and opportunity based on market-driven needs
- Survey businesses on workforce needs
- Promote knowledge of the quality of our workforce
- Identify the skills gaps, both present and future

Ongoing Workforce Support

- Job fairs
- Online community job board
- Transportation for workforce
- Educational opportunities for all creating qualified workforce

CTAE Pathway Completion Requirements: Setting the Standard for Excellence

The Effingham County school system recognizes that it is important for students to be able to complete pathways that will assist them with obtaining jobs after graduation. Career pathway completers are students who have completed the three required courses in Georgia's Career Pathways. To graduate from high school, students in Effingham County must complete a pathway in CTAE, foreign language or fine arts. The Effingham County school system is often recognized by other school systems for having a high number of students complete Career Pathways (*see charts below*).

With the opening of Effingham College and Career Academy (ECCA) in August 2010, the upper level courses for the following Career Pathways were moved to ECCA. These include: Graphic Design, Graphic Communications, Therapeutic Services-Nursing and Medical Services, Transportation Logistical Support and Logistical Operations, and Engineering. This resulted in those programs not having completers at Effingham County High School and South Effingham High School. There were no completers for Culinary Arts nor Travel, Marketing and Lodging Management because those pathways were in the first year of implementation at ECCA.

Existing Pathways		Number of Students in Pathway 2010-2011	Number of Students in Pathway 2011-2012	Number of Students that have completed the Pathway 2010-2011	Number of Students that have completed the Pathway 2011-2012	
1.	Architectural Drawing and Design	34	31	11	17	
2,	Graphic Communications	54	59	24	53	
3.	Graphic Design	67	41	28	41	
4.	Transportation Logistical Operations	34	36	13	16	
5.	Transportation Logistical Support	36	16	21	25	
6.	Culinary Arts	134	124	0	28	
7.	Engineering Graphics and Design	31	39	10	29	
8.	Therapeutic Services – Medical Services	74	93	70	100	
9.	Therapeutic Services – Nursing	42	98	37	100	
10.	Travel Marketing & Lodging Management	0	72	0	7	
	Total	506	609	214	416	

Effingham College and Career Academy

Effingham County High School

Existing Pathways	Number of Students in Pathway 2010-2011	Number of Students in Pathway 2011-2012	Number of Students that have completed the Pathway 2010-2011	Number of Students that have completed the Pathway 2011-2012
1. Transportation Logistical Support	47	78	0	0
2. Construction	62	48	7	13
3. Graphic Communications	35	47	0	0
4. Architectural Drawing & Design	39	65	0	0
5. Graphic Design	107	36	0	0
6. Small Business Development	54	48	20	26
7. Financial Management – Services	19	31	9	9
8. Nutrition & Food Science	76	53	23	22
9. Therapeutic Services – Nursing	72	61	0	0
10. Therapeutic Services – Medical Services	69	61	0	0
11. Forestry/Natural Resources	37	52	9	27
12. Plant Science/Horticulture	43	72	0	7
13. Agricultural Mechanics	36	37	7	13
14. Animal Science	65	34	15	17
15. Law & Justice	95	86	24	20
16. JROTC – Air Force	115	182	17	38
17. Early Childhood Education	132	143	47	36
18. Teaching as a Profession	17	11	2	0
Total	1120	1119	192	230

South Effingham High School

Existing Pathways	Students in Pathway 2010-2011		Number of Students that have completed the Pathway 2010-2011	Number of Students that have completed the Pathway 2011-2012	
1. Administrative/ Information Support	29	20	3	1	
2. Transportation Logistical Support	51	51	0	0	
3. Construction	46	60	16	14	
4. Broadcast/Video Production	62	57	7	11	
5. Graphic Communication	24	34	0	0	
6. Graphic Design	25	33	0	0	
7. Engineering	35	46	0	0	
8. Small Business Development	94	93	44	38	
9. Nutrition & Food Science	74	99	20	13	
10. Therapeutic Services – Nursing	72	65	0	0	
11. Therapeutic Services – Medical Services	72	65	0	0	
12. Health Informatics	0	34	0	21	
13. Forestry/Natural Resources	39	50	20	25	
14. Plant Science	53	34	14	20	
15. Agricultural Mechanics	24	37	23	16	
16. Animal Science	41	55	22	15	
17. JROTC – Navy	154	242	34	33	
18. Teaching as a Profession	137	210	49	51	
Total	1032	1285	252	258	

CTAE End of Pathway Assessments

All Career, Technical and Agricultural Education programs in the Effingham County school system are designed to provide participating students with the skills and knowledge needed to earn industry-validated certifications in their chosen field. For example, students that complete the Therapeutic Services – Nursing Pathway and satisfy the requirements set by Georgia Medical Care Foundation (GMCF) are eligible to take the Certified Nursing Assistant (CNA) exam. During the 2011-2012 school year, the Effingham County school system had 36 students take the CNA exam. Of these 36 students, 83.3% of the students passed and earned the industry credential of having their Certified Nursing Assistant licensure. The licensure allows students to join the healthcare profession directly out of high school.





College and Career Ready: Recent Changes in Georgia's Education Policy



College and Career Ready: Recent Changes in Georgia's Education Policy

Some of the current trends in economic development and partnership with education include Georgia's House Bill 186 that passed in 2011 by the Georgia General Assembly. HB 186 mandated career pathways for ALL public high school students beginning in the 2013-2014 school year. In 2010, the legislature passed House Bill 400, the "*Building Resourceful Individuals for Georgia's Economy*" (BRIDGE) legislation. The BRIDGE Bill also requires career pathways and establishes that ALL students, beginning in 8th grade, must develop a graduation plan focused on career interest and CTAE courses offered in the high schools.

Georgia's new College and Career Readiness Performance Index (CCPRI), which is part of the Georgia's waiver to the "No Child Left Behind" Act (AYP), takes into consideration CTAE pathway "completers" in all school systems. This Index was recently approved by the U.S. Department of Education, and State Superintendent Barge has worked diligently to require the addition of CTAE as a performance measurement. In January 2012, Governor Nathan Deal announced his new "Go Build" program, which is a public awareness campaign designed to educate high school students on the value of learning a trade, dispel their misconceptions about the skill trade industry, and inspire them to consider their future careers.

Transition from Elementary to Middle School in the Effingham County School System

Georgia's House Bill 713, which became effective July 1, 2012, mandates a minimum course of study in career education in grades K-12. To support elementary schools in fulfilling these requirements, the Georgia Department of Education (GaDOE) has prepared **grade-specific career awareness activities**. Students' completion of career awareness activities serve as an indicator on the College and Career Readiness Performance Index (CCRPI). The GaDOE has developed 17 elementary career awareness activities for local school systems to use as a guide to assist with the implementation of the CCRPI appropriate for the career awareness and career development indices. Elementary school counselors in the Effingham County school system have worked to implement career awareness lessons into classroom guidance lessons.

Transition from Middle to High School in the Effingham County School System

For several years now, the Effingham County school system has provided an excellent transition plan for middle school students on career exploration and pathway options. The middle school counselors work to



provide **career exploration opportunities** in sixth and seventh grade with interests' inventories and an introduction to career readiness, which prepares them for their eighth grade Individual Graduation Plan (IGP). In addition, the middle school provides **exploratory courses** that introduce various aspects of career pathways. Students use the information learned in these courses to choose the pathway that they begin in the ninth grade.

With careful planning, students may have the opportunity to complete two pathways,

thus increasing the extent of their exposure to potential career opportunities. It's important to note that while students' plans do determine course selections, they are not intended to force them to choose their life

careers but rather are intended to expose them to potential careers that align with their interests. Not only do students increase their self awareness about their interests and skills, but they often also determine what career types are not of interest to them as well. This knowledge also can be gained through their involvement in Career Technical Student Organizations (CTSOs), such as Future Farmers of America, Future Business Leaders of America, Health Occupation Student Association (HOSA) and others.

In late January and early February, eighth grade students from Ebenezer Middle School, Effingham County Middle School and South Effingham Middle School will experience an **Effingham College and Career Academy Tour**. Before the registration process starts at the middle schools, the high school instructional supervisors, retention specialists and the Ninth Grade Academy counselors go to the three middle schools to speak with the eighth graders about the various CTAE programs. High school student representatives also attend these meetings in an effort to promote all CTAE programs, to share real life experiences and workforce testimonials, and to answer questions from the eighth grade students.

As a follow-up to this effort, scheduling worksheets are then provided to parents and students prior to ninth grade orientation. Parents may schedule appointments with the eighth grade teachers, the retention specialist, or the Ninth Grade Academy counselor regarding any concerns. Once students complete eighth grade, the rising ninth grade students are able to participate in a **Summer Bridge Program** at each high school. This Bridge Program is an opportunity for upcoming ninth graders to attend a three-day summer program that promotes high school readiness as well as academic enrichment. Students may be recommended as "at-risk" or as an advanced student. The instructional supervisors, retention specialists and the Ninth Grade Academy Counselor choose the course presentations and appropriate staffing based on the

selected students' needs. An optional college visit is provided at the conclusion of this program.

Each year, Effingham County High School and South Effingham High School offer a **Rising Ninth Grade Orientation Night** for students and parents. All counselors are present and answer questions. Career, Technical, and Agricultural Education (CTAE) teachers provide booths and also allow students and parents to tour CTAE lab facilities. During the orientation, CTAE instructors from the Effingham College and Career



Academy also present and promote the career pathways available at the Effingham College and Career academy.

Transition from High School to Post-Secondary Institutions in the Effingham County School System

Each year, Effingham County High School and South Effingham High School host a **PROBE College Fair** through the Georgia Education Articulation Committee. Since October 2011, this special event has been hosted at the Effingham College and Career Academy. ECCA is centrally located in the county so that all students and parents from both Effingham County High School and South Effingham High School have equal

access to the opportunity and the information provided by the institutions. Approximately 60 postsecondary institutions are on site. Institutions vary from technical colleges to four-year research universities.

In addition to hosting the PROBE College Fair, juniors and seniors have the opportunity to visit and tour various post-secondary institutions. These college visits are scheduled and sponsored by each of the high schools. Students are given the opportunity to visit some of the post-secondary institutions in our geographical area. Seniors are permitted to register for the tours in the fall, and juniors register for the opportunity in the spring. All visits, transportation and lunch are provided for free to all students in attendance. Visits are coordinated with the admissions office at the post-secondary institutions.

During the school year, Effingham County High School and South Effingham High School host a **GAcollege411.org Student/Parent Information Night**. A representative from the Georgia Student Finance Commission explains how to navigate the GAcollege411 website. This website program is the primary means for applying for the HOPE scholarship or the Zell Miller Scholar Program and for researching Georgia post-secondary institutions. All students must have a GAcollege411.org accounts. In addition, each high school offers a **Financial Aid Student/Parent Night**. A representative from the Georgia Student Finance Commission explains the Free Application for Federal Student Aid (FAFSA) in January of each year.

Periodically, colleges and recruiters schedule visits to the two high schools during student lunchtime. Students interested in attending the various post-secondary institutions and/or the Armed Services are invited to speak with the representatives to learn more about the opportunities available.

During the school year, counselors attend several **college luncheons and information sessions**. Various post-secondary institutions, the College Board Fall Counselor Workshop and the Georgia Student Finance Commission offer information sessions free of charge for counselors to attend. Many topics are discussed, including post-secondary institution programs and, admission criteria, tuition and post-secondary trends. The College Board also offers the latest program developments, tools and resources available to counselors and students. Topics discussed are the latest trends in Advanced Placement, International Baccalaureate and SAT scoring as it relates to college admission. The Georgia Student Finance Commission offers specialized training for counselors and administrators in regard to changes in HOPE and admission standards as they relate to all post-secondary institutions, the use of GAcollege411.org by school personnel, and an overview of the financial aid process.

Students are encouraged to explore their occupational interests through participation in **career days** offered by post-secondary institutions. Examples include Vet School for a Day at the University of Georgia, Mercer's School of Engineering Scholarship Challenge, Savannah College of Art and Design (SCAD) Day, and the Georgia Institute of Technology Engineering Career Conference for High School Girls.

In an effort to make taking college entrance exams more accessible for all students, South Effingham High School administers the ACT standardized test twice a school year. Both South Effingham High School and Effingham County High School administer one or more of the SAT/ACT several times a school year. This team effort between the county high schools ensures all students are offered equal testing opportunities. Each school year, Savannah Technical College is invited to each high school to administer the COMPASS exam during a couple of evenings to interested students.

South Effingham High School has several students dually enrolled in college institutions this year (Savannah Technical College, Armstrong Atlantic State University, Georgia Southern University, the Advanced Academy at West Georgia, and G.A.M.E.S. at Middle Georgia College). Counselors team with students and their parents to complete college admission applications and Effingham County Dual Enrollment paperwork.

Counselors also work closely with students, their parents, and the college admissions office to ensure that all students are taking courses to meet their graduation requirements.

Transition from High School to the Workplace in the Effingham County School System

Students who are entering the workforce immediately following graduation prepare for their transitions through a blend of certification and employer/workplace placement initiatives. Counselors, teachers and local employers each play an important part in the success of these efforts. Students must demonstrate the skills and work ethics necessary to be successful in their transition to the workplace.

For the past couple of years, the Georgia Department of Education has been promoting the administration of the **End of Pathway Tests**. For Effingham County High School and South Effingham High School, the Work-Based Learning (WBL) Coordinator administers the CTAE End of Pathway Assessments. The WBL coordinator teams with the high school counselors to identify and administer the appropriate tests. High school counselors recognize students that pass these assessments at the spring award ceremonies. The Effingham County school system recently received a \$15,000 federal grant to supplement the costs associated with students taking the end of pathway assessments and earning their industry credentials.

When it comes to on-the-job learning opportunities, the high school counselors work with the WBL coordinators to schedule students for **internships** directly related to the student's career pathway. The ninth grade counselor provides instruction and information during classroom guidance sessions related to internship opportunities and requirements. The counselors stress the importance of being on track for graduation in order to take advantage of internship opportunities. High school counselors also provide information about internship opportunities during parent/student information nights. The counselors advise students that attendance and behavior records will be considered before students are placed in internships. Internships are made available on-site at SEHS (i.e. Stang Zone, Rebel Country Store and Georgia Pre-K program), Effingham College and Career Academy (i.e. Culinary Arts) and numerous sites throughout the community.

Effingham County High School and South Effingham High School provides **work-based learning opportunities** at various sites, including several Effingham schools, Gulfstream and other community businesses. The high school counselors provide consultation to students and the work-based learning coordinator regarding requirements to graduate and whether or not work-based learning is an option for students. Furthermore, a counselor from each of the high schools serves on the **Work-Based Learning/Education and Career Partnership Advisory Committee**, which meets twice a year. This committee is designed to improve our program, curriculum and facilities and also to discuss placement for students in the current economy.

For several years, the Effingham County School System has allowed several teachers and administrators to attend the **Georgia Association for Career and Technical Education (GACTE) Summer Conference** in Atlanta. This conference is instrumental in receiving updates from the Georgia Department of Education regarding job market trends, CTAE counseling resources and requirements for graduation.



Continuing Our Journey in Educational Excellence: Our Ford Next Generation Learning (NGL) Community Master Plan



Continuing Our Journey in Educational Excellence: Our Ford Next Generation Learning (NGL) Community Master Plan

The primary purpose of the Career, Technical and Agricultural Education (CTAE) Ford Next Generation Learning (NGL) Community Master Plan is to provide students with the skills and abilities to make a successful transition from school to a career, whenever that transition might occur. In fall 2012, Effingham County educators, business and community representatives came together to develop strand teams to assess the current status of each essential practice. The resulting efforts combined the strengths of initiatives and programs that were already delivering positive results for Effingham Schools with the structure and proven processes of the Ford NGL Community to create a clear path forward for delivering a world-class workforce that is ready to meet the demands and challenges of today's globally competitive marketplace.

Below is a detailed assessment of how the Effingham County school system currently rates in the Ford NGL Community Essential Practice Area requirements.

Essential	1: Transforming Teaching Strand Description:	Rating:	Current Level of
Practice:	-		Implementation:
1.1	Learning Pillars – the essential knowledge and skills for college and career readiness	12 out of 21 points	Proficient
1.2	Teaching Pillars – teaching principles that develop students' knowledge and skills for college and career readiness	16 out of 24 points	Proficient
Strand	2: Redesigning High Schoo	ols	
Essential Practice:	Strand Description:	Rating:	Current Level of Implementation:
2.1	Students have choices among high-quality career academies and similar career- and interested-themed programs.	31 out of 42 points	Proficient
2.2	School staff form a learning community committed to transforming their practice	8 out of 15 points	Proficient
2.3	School leaders have flexible use of resources	9 out of 12 points	Proficient
2.4	Adults and students are accountable for results	5 out of 9 points	Proficient
2.5	School district supports and sets expectations for high school redesign	15 out of 15 points	Distinguished
Strand Leader	3: Sustaining Change Thro	ugh Business a	nd Civic
Essential Practice:	Strand Description:	Rating:	Current Level of Implementation:
3.1	Business, civic, and education leaders create a master plan for sustainable workforce competitiveness and community prosperity built on education transformation	15 out of 24 points	Proficient
3.2	Business and civic leaders support and sustain the master plan	10 out of 12 points	Distinguished
3.3	Career academies address skilled workforce priorities	5 out of 12 points	Accelerating
Essential	Strand Description:	Rating:	Current Level of

Summary of NGL Essential Practices – Fall 2012

3.5	Parents, guardians, and key family members are actively engaged on behalf of student success	7 out of 12 points	Proficient
3.4	Community aligns employer and civic support through dedicated staff; employers are actively engaged by these staff in guiding and support career academies and similar career- and interest-themed programs	9 out of 15 points	Proficient
3.6	The broader community is aware and actively engaged	7 out of 15 points	Accelerating
3.7	Stakeholders are mutually accountable for implementation of the master plan and regularly collect data to assess progress	10 out of 15 points	Proficient

The rating scale categories: Exploring Implementation, Accelerating Implementation, Proficient Implementation, Distinguished Implementation

Summary of NGL Master Plan Goals- Winter 2013

 Year 1: Fall 2013-Spring 2014

 Year 2: Fall 2014-Spring 2015

 Year 3: Fall 2015-Spring 2016

 Year 4: Fall 2016-Spring 2017

 Year 5: Fall 2017-Spring 2018

Goal 1.1	To provide all high school students with access to learning in small groups settings that emphasizes the Ford PAS Learning Pillars of critical thinking, problem solving, teamwork and communication
Goal 1.2	To promote and advertise college and career readiness to all high school students
Goal 1.3	To promote and advertise college and career readiness to all middle school students
Goal 1.4	To promote and advertise college and career readiness to all elementary students
Coold	To promote student awareness of industry certifications and to make students
Goal 1.5	aware of the importance and value of industry certifications
Goal 1.5 Goal 1.6	
Goal 1.6	aware of the importance and value of industry certificationsTo enhance and expand professional development opportunities for teachers,
Goal 1.6	aware of the importance and value of industry certifications To enhance and expand professional development opportunities for teachers, counselors, and administrators ming High Schools To strengthen efforts to increase the number of students who are participating
Goal 1.6 Strand 2: Redesig	aware of the importance and value of industry certifications To enhance and expand professional development opportunities for teachers, counselors, and administrators ming High Schools
Goal 1.6 Strand 2: Redesig Goal 2.1	aware of the importance and value of industry certifications To enhance and expand professional development opportunities for teachers, counselors, and administrators ming High Schools To strengthen efforts to increase the number of students who are participating in CTAE and the Effingham College and Career Academy To increase the number of opportunities for students to observe and learn in
Goal 1.6 Strand 2: Redesig Goal 2.1 Goal 2.2 Goal 2.3	aware of the importance and value of industry certifications To enhance and expand professional development opportunities for teachers, counselors, and administrators ming High Schools To strengthen efforts to increase the number of students who are participating in CTAE and the Effingham College and Career Academy To increase the number of opportunities for students to observe and learn in real workplace settings To strengthen and increase linkages between secondary and postsecondary institutions To implement a CTAE graduate follow-up program
Goal 1.6 Strand 2: Redesig Goal 2.1 Goal 2.2	aware of the importance and value of industry certifications To enhance and expand professional development opportunities for teachers, counselors, and administrators ming High Schools To strengthen efforts to increase the number of students who are participating in CTAE and the Effingham College and Career Academy To increase the number of opportunities for students to observe and learn in real workplace settings To strengthen and increase linkages between secondary and postsecondary institutions

Each of the goals outlined above has specific, measurable action steps that correlate to the achievement of the goal and to the execution of the overall master plan. Four major initiative types were identified to provide a cohesive, integrated perspective of each strand's efforts relative to the master plan. These initiatives are outlined below, and each strand's goals and/or action steps are related to each of the Ford NGL Community Essential Practices within their areas of responsibility. Initiative types include:

- Awareness (Internal and External);
- Knowledge/Data;
- Processes/Programs; and
- Strategic Partnerships/Planning.



Strand 1: Transforming Teaching and Learning



Strand 1: Transforming Teaching and Learning

Goal	Strand 1 Essential Practice
<u>Goal #1.1</u> : To provide all high school students with access to learning in small group settings that emphasize the Ford PAS Learning Pillars of critical thinking, problem solving, teamwork and communication <u>Goal #1.2</u> : To promote and advertise college and	Essential Practice 1.1
career readiness to all high school students <u>Goal #1.3</u> : To promote and advertise college and career readiness to all middle school students <u>Goal #1.4</u> : To promote and advertise college and career readiness to all elementary students <u>Goal #1.5</u> : To promote student awareness of industry	
certifications and to make students aware of the importance and value of industry certifications	
<u>Goal #1.6</u> : To enhance and expand professional development for teachers, counselors and administrators	Essential Practice 1.2

Essential Practice 1.1: The essential knowledge and skills for college and career readiness

Appraisal: Self-Rating 1.1: 12 of 21 points = Proficient Implementation

Total of 21 points possible, 0-5: Exploring Implementation, 6-11: Accelerating Implementation, 12-17: Proficient Implementation, 18-21: Distinguished Implementation

<u>Goal #1.1</u>: To provide all high school students with access to learning in small group settings that emphasize the Ford PAS Learning Pillars of critical thinking, problem solving, teamwork and communication

<u>Initiative Type</u>	Current Activity	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Processes/Programs	Career Technical Student Organizations (CTSO) meetings and competitions	 CTAE Supervisors CTSO Advisors CTAE Teachers ECCA CEO CTAE System Coordinator Parents 	Underway
Processes/Programs	CTAE live work projects (e.g. the Habitat for Humanity project)	 CTAE Supervisors CTAE Teachers CTAE System Coordinator 	Underway

Current Activities

<u>Initiative Type</u>	Current Activity	<u>Champion</u> Organization/Team <u>Member</u>	Timeframe
		ECCA CEO Business Leaders	
Processes/Programs	ECCA business partner projects (ex: Georgia-Pacific Day t-shirt project, Georgia Power safety t-shirt project; Effingham Health System Cancer Fundraiser Luncheon)	 ECCA CEO CTAE System Coordinator Business Leaders ECCA Teachers 	Underway
Processes/Programs	ECCA Work Ethic Grade	 CTAE System Coordinator ECCA Teachers ECCA CEO ECCA Students Business Leaders Parents 	Underway

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Process/Programs	Continue to conduct Ford PAS curriculum module trainings	 CTAE System Coordinator CTAE Supervisors Teachers 	Year 1
Process/Programs	Share the Ford PAS curriculum modules through the EffTech Conference (Effingham School System Technology Day)	 CTAE System Coordinator CTAE Supervisors Teachers 	Year 1
Process/Programs	Investigate offering other Ford PAS training opportunities (STEM, project based learning, Ford PAS curriculum aligned with the Common Core)	CTAE System Coordinator	Year 2

<u>Goal #1.2</u>: To promote and advertise college and career readiness to all high school students

Initiative Type	Current Activity	<u>Champion</u> <u>Organization/ Team</u> <u>Member</u>	Timeframe
Processes/Programs	ECCA Work Ethics Program	 ECCA CEO CTAE System Coordinator ECCA Teachers Business Leaders Students Parents 	Underway
Knowledge/Data	Career Pathway Opportunities (26 offered for the 2013-2014 school year)	 CTAE System Coordinator CTAE School Supervisors ECCA CEO Business Leaders Students Parents 	Underway
Knowledge/Data	CCRPI: College & Career Readiness Performance Index from the Georgia Department of Education	 CTAE System Coordinator System Curriculum Coordinator Teachers 	Underway
Knowledge/Data	Common Core Georgia Performance Standards (CCGPS)	 CTAE System Coordinator System Curriculum Coordinator Teachers 	Underway

<u>Initiative Type</u>	<u>Action Steps</u>	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Awareness (Internal and External)	Develop and implement a marketing plan to " get the word out " about college and career readiness (participating in career pathways)	 CTAE System Coordinator CTAE School Supervisors ECCA CEO Teachers Business Leaders Parents Students 	Year 1

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Awareness (Internal and External)	Promote the integration of live-work projects to help students develop career-related knowledge and skills	 CTAE System Coordinator CTAE School Supervisors ECCA CEO CTAE Teachers Business Leaders 	Year 1
Awareness (Internal and External)	Develop and implement a plan to increase number of participants in career awareness activities (coordination of career day dates between schools, creation of a master calendar for business community awareness, others)	 CTAE System Coordinator CTAE School Supervisors College Leaders CTAE Teachers Counselors ECCA CEO Business Leaders 	Year 1
Awareness (Internal and External)	Develop an information video to be shown in classrooms prior to course selections to explain the CTAE pathways and courses which support the integration of academic and career-related knowledge and skills into the CTAE curriculum	 CTAE System Coordinator CTAE School Supervisors Teachers ECCA CEO Students Business Leaders 	Year 2
Awareness (Internal and External)	Initiate classroom " quick visits " to discuss targeted CTAE pathways for recruitment purposes	 CTAE System Coordinator CTAE School Supervisors ECCA CEO Teachers Business Leaders Graduates High School Students Parents College Leaders and Students 	Year 2
Process/Programs	Utilize guest speakers on a regular basis as a resource to help build student interest in specific courses	 CTAE System Coordinator CTAE School Supervisors ECCA CEO Business Leaders College Leaders High School CTAE Students 	Year 2

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/ Team Member	Timeframe
Awareness (Internal and External)	Create CTAE announcements for students to visit the CTAE supervisor for pathway or course guidance	 CTAE System Coordinator CTAE School Supervisors Counselors 	Year 3
Awareness (Internal and External)	Designate February as Career Awareness Month (Association for Career & Technical Education utilizes the month of February) and present career awareness month activities	 CTAE System Coordinator CTAE School Supervisors CTAE Teachers CTAE Students 	Year 3

<u>Goal #1.3</u>: To promote and advertise college and career readiness to all middle school students

<u>Initiative Type</u>	Current Activity	<u>Champion</u> <u>Organization/ Team</u> <u>Member</u>	Timeframe
Awareness (Internal and External)	Middle school exposure opportunities (ex: Science Olympiad, Junior Achievement, Aviation Day, Ebenezer Alive!, GP Day, Career Days)	 MS Principals MS Instructional Supervisors Business Leaders MS Career Teachers CTAE System Coordinator PTSO Leaders 	Underway
Awareness (Internal and External)	ECCA Parent Open House Night for middle and high school	 ECCA CEO CTAE System Coordinator ECCA Teachers ECCA Students PTSO Leaders 	Underway
Process/Programs	Eighth grade (1 hour and 30 minute) visitation to ECCA for pathway overview and ECCA tour	 ECCA CEO CTAE System Coordinator ECCA Teachers ECCA Students MS Teachers MS Counselors PTSO Leaders 	Underway

Current Activities

Initiative Type	Current Activity	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Process/Programs	High school representatives visit and present to incoming 8 th grade students	 Middle School Instructional Supervisors High School Instructional Supervisors CTAE Teachers CTAE Students PTSO Leaders 	Underway
Process/Programs	High school students speaking in middle school	 Middle School Instructional Supervisors High School Instructional Supervisors CTAE Students 	Underway
Process/Programs	Individual Graduation Plans (IGP) will be completed by the end of eighth grade (as required by the Georgia Department of Education)	 CTAE System Coordinator MS Principals & Instructional Supervisors MS Counselors Parents Students 	Underway
Knowledge/Data	CCRPI: College & Career Readiness Performance Index from the Georgia Department of Education	 CTAE System Coordinator Teachers MS Instructional Supervisors 	Underway
Knowledge/Data	Common Core Georgia Performance Standards (CCGPS)	 CTAE System Coordinator MS Instructional Supervisors Teachers 	Underway

Initiative Type	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Awareness (Internal and External)	Initiate CTAE Pathway Spotlight of the Month	 CTAE System Coordinator CTAE School Supervisors MS Teachers 	Year 1

Effingham County Next Generation Learning Community

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Awareness (Internal and External)	Promote CTAE at Math and Science Nights	 CTAE System Coordinator CTAE School Supervisors MS Instructional Supervisors MS Counselors MS Teachers PTSO Leaders 	Year 2
Knowledge/Data	Analyze results from students completing the Georgia411 interest assessment	 CTAE System Coordinator MS Instructional Supervisors MS Counselors PTSO Leaders 	Year 3
Strategic Partnerships/Planning	Expand Local industry/business site visits	 ECCA CEO CTAE System Coordinator MS Teachers PTSO Leaders Business Leaders 	Year 3

<u>Goal #1.4</u>: To promote and advertise college and career readiness to all elementary students

Current Activities

<u>Initiative Type</u>	Current Activity	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Knowledge/Data	CCRPI: College & Career Readiness Performance Index from the Georgia Department of Education	 CTAE System Coordinator System Curriculum Supervisor Teachers 	Underway
Knowledge/Data	Common Core Georgia Performance Standards	 CTAE System Coordinator System Curriculum Supervisor Teachers 	Underway

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Awareness (Internal and External)	Initiate elementary career guidance based on career cluster activities outlined by the Georgia Department of Education	 Elementary School Counselors CTAE System Coordinator Elementary School Teachers Elementary School Counselors PTSO Leaders 	N/A
Awareness (Internal and External)	Identify personal strengths/talents and careers which would be of interest to elementary school students	 CTAE System Coordinator Elementary School Teachers Elementary School Counselors 	Year 1
Awareness (Internal and External)	Initiate a mini-career day at the elementary schools	 CTAE System Coordinator Elementary School Teachers Elementary School Counselors 	Year 2

<u>Goal #1.5</u>: To promote student awareness of industry certifications and to make students aware of the importance and value of industry certifications

Current Activities

<u>Initiative Type</u>	Current Activity	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Awareness (Internal and External)	Students acknowledged at Class/Awards Night with a graduation medallions and cords	 CTAE School Supervisors CTAE System Coordinator ECCA CEO CTAE Teachers Business Leaders Parents 	Underway

Initiative Type	<u>Current Activity</u>	<u>Champion</u> Organization/Team <u>Member</u>	Timeframe
Awareness (Internal and External)	Students acknowledged with a classroom celebration sponsored by the school	 CTAE School Supervisors CTAE System Coordinator ECCA CEO CTAE Teachers Business Leaders Parents 	Underway

<u>Initiative Type</u>	<u>Action Steps</u>	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Awareness (Internal and External)	Develop and implement a marketing plan to " get the word out " about industry certification opportunities	 CTAE System Coordinator CTAE School Supervisors ECCA CEO Business Leaders Students Parents 	Year 1
Awareness (Internal and External)	Promote recognition for students who successfully earned certifications (publicize students' success by emails, district website, newspaper and newsletters)	 CTAE System Coordinator CTAE School Supervisors ECCA CEO Business Leaders Parents 	Year 1
Awareness (Internal and External)	Incorporate students researching certification areas of interest	 CTAE System Coordinator CTAE School Supervisors Teachers Counselors Students Business Leaders 	Year 2
Awareness (Internal and External)	Share CTAE student certification opportunities to middle and high school teachers	 CTAE System Coordinator CTAE School Supervisors College Leaders 	Year 3

Effingham County Next Generation Learning Community

<u>Initiative Type</u>	<u>Action Steps</u>	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Strategic Partnerships/Planning	Identify opportunities for colleges and business representatives to come into schools to talk about the importance of certifications	 CTAE System Coordinator CTAE School Supervisors ECCA CEO College Leaders College Students Business Leaders 	Year 3

Essential Practice 1.2: Teaching principles that develop students' knowledge and skills for college and career readiness

Appraisal: Self-Rating 1.2: 16 of 24 points = Proficient Implementation

Total of 24 points possible, 0-6: Exploring Implementation, 7-12: Accelerating Implementation, 13-18: Proficient Implementation, 19-24: Distinguished Implementation

<u>Goal #1.6</u>: To enhance and expand professional development for teachers, counselors and administrators

<u>Initiative Type</u>	<u>Current Activity</u>	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Processes/Programs	Teachers participation in career- related professional organizations	 CTAE System Coordinator CTAE School Supervisors CTAE Teachers ECCA CEO Business Leaders 	Underway
Processes/Programs	Teachers participation in Career, Technical Student Organizations (CTSO)	 CTAE System Coordinator CTAE School Supervisors ECCA CEO 	Underway
Processes/Programs	Teachers, Counselors and Administrators are trained by the CTAE School Supervisors on understanding the CTAE Pathways	 CTAE System Coordinator CTAE School Supervisors 	Underway

Current Activities

Initiative Type	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Processes/Programs	Expand learning opportunities for first-year CTAE teachers (provide CTAE mentor, observation of quality CTAE teachers) to enable them to be successful with high school and middle school students	 CTAE System Coordinator CTAE School Supervisors Teachers 	Year 2
Processes/Programs	Recruit experienced and specialized industry and business workers to co- teach with CTAE and academic teachers	 ECCA CEO CTAE System Coordinator Business Leaders Teachers 	Year 2
Strategic Partnerships/Planning	Initiate an Industry updating (Summer Teachers in Industry Program)	 ECCA CEO CTAE System Coordinator CTAE School Supervisors Business Leaders Teachers 	Year 1
Strategic Partnerships/Planning	Establish a process for teachers to learn more about the needs of the business community and about the post-secondary opportunities	 ECCA CEO CTAE System Coordinator CTAE School Supervisors Business Leaders Parents 	Year 3



Strand 2: Redesigning High Schools



Strand 2: Redesigning High Schools

Goal	Strand 2 Essential Practice
Goal #2.1: To strengthen efforts to increase the number of students who are participating in CTAE and the Effingham College and Career Academy (to 17% from 13.6% by year 5)	Essential Practice 2.1
<u>Goal #2.2:</u> To increase the number of opportunities for students to observe and learn in real workplace settings	
<u>Goal #2.3:</u> To strengthen and increase linkages between secondary and postsecondary institutions	
<u>Goal #2.4:</u> To implement a CTAE graduate follow-up program	
Goal #2.5: Academic and CTAE teachers will come together to collaborate and enhance the content of various disciplines	Essential Practice 2.2
ECCA faces challenges in budget funding, state mandates and state assessments, as is the case with many other school districts. However, because of its central mission, ECCA can continue to focus its resources on career pathway development	Essential Practice 2.3
<u>Goal #2.6</u> : To implement a CTAE/career academy data evaluation process	Essential Practice 2.4
Completed	Essential Practice 2.5

Essential Practice 2.1: Students have choices among high-quality career academies and similar career- and interested-themed programs.

Appraisal: Self-Rating 2.1: 31 of 42 points = Proficient Implementation

Total of 42 points possible, 0-10: Exploring Implementation, 11-21: Accelerating Implementation, 22-33: Proficient Implementation, 34-42: Distinguished Implementation

<u>Goal #2.1</u>: To strengthen efforts to increase the number of students who are participating in CTAE and the Effingham College and Career Academy (to 17% from 13.6% by year 5)

NOTE: This goal requires development of CTAE Accountability Performance Measures. Following the establishment of these performance measures, ECCA will be able to better create future targets for student enrollment.

Current Activities

<u>Initiative Type</u>	Current Activity	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Awareness (Internal and External)	Utilize Parent University to promote career awareness	 CTAE System Coordinator CTAE School Supervisors 	Underway
Processes/Programs	Career Pathway sequence in place	 CTAE System Coordinator CTAE School Supervisors 	Underway
Processes/Programs	Current Effingham County Board of Education Graduation Policy concerning pathway completion	 Curriculum Coordinator CTAE System Coordinator 	Underway
Processes/Programs	Alignment of Career Pathways between the two high schools and ECCA	 CTAE System Coordinator CTAE School Supervisors 	Underway
Processes/Programs	Counselors and advisors facilitate pathway integration to meet students' needs through one-on-one meetings	 CTAE System Coordinator CTAE School Supervisors High School Counselors 	Underway
Processes/Programs	Teachers-As-Advisors Program	 CTAE System Coordinator CTAE School Supervisors High School Counselors 	Underway
Processes/Programs	On-site resources at ECCA for students needing additional assistance	ECCA Teachers	Underway
Strategic Partnerships/Planning	ECCA Five-year Charter	 ECCA CEO CTAE System Coordinator Business Representatives 	Underway
Strategic Partnerships/Planning	CTAE Advisory Councils	 CTAE System Coordinator CTAE School Supervisors 	Underway

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Awareness (Internal and External)	Develop a CTAE Pathway website	 CTAE System Coordinator CTAE School Supervisors 	Year 1
Awareness (Internal and External)	Create a middle school night to be held at ECCA specializing on specific programs	 CTAE System Coordinator Middle School Instructional Supervisor 	Year 2
Strategic Partnerships/Planning	Incorporation of labor data (ex: Department of Labor, Manpower, etc.) into pathway promotion information and planning	ECCA CEO CTAE System Coordinator	N/A

Goal #2.2: To increase the number of opportunities for students to observe and learn in real workplace settings

Current Activities

<u>Initiative Type</u>	Current Activity	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Strategic Partnerships/Planning	Work-Based Learning (WBL) Program	 ECCA CEO CTAE System Coordinator CTAE School Supervisors Work-Based Learning Coordinator 	Underway
Strategic Partnerships/Planning	ECCA Healthcare Career Pathway clinicals	 CTAE System Coordinator CTAE School Supervisors Work-Based Learning Coordinator 	Underway

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Strategic Partnerships/Planning	Pursue a logistics internship with the Maritime Logistics Education Taskforce (MLET)	 ECCA CEO CTAE System Coordinator 	Year 2
Strategic Partnerships/Planning	Evaluate and utilize the Chamber membership for possible workplace	CTAE System Coordinator	Year 3

Initiative Type	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
	placements	 Chamber Director Business Representatives 	
Strategic Partnerships/Planning	Implement a job shadowing program on a small scale	 CTAE System Coordinator Business Representatives 	Year 3

<u>Goal #2.3:</u> To strengthen and increase linkages between secondary and postsecondary institutions

<u>Current Activities</u>

<u>Initiative Type</u>	<u>Current Activity</u>	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Processes/Programs	Dual Enrollment program with Savannah Technical College	 ECCA CEO CTAE System Coordinator Savannah Technical College Representative 	Underway

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/Team <u>Member</u>	<u>Timeframe</u>
Processes/Programs	Develop a support mechanism to assist students that elect to participate in dual enrollment programs	 ECCA CEO CTAE System Coordinator Savannah Technical College 	Year 1
Strategic Partnerships/Planning	Expand dual enrollment opportunities with Savannah Technical College	 ECCA CEO CTAE System Coordinator Savannah Technical College Representative 	Year 1
Strategic Partnerships/Planning	Provide college level courses on the high school campus from Savannah Technical College	 ECCA CEO CTAE System Coordinator Savannah Technical College Representative 	Year 1

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Strategic Partnerships/Planning	Increase awareness of counselors of the vocational opportunities offered through Savannah Technical College	 ECCA CEO CTAE System Coordinator Savannah Technical College Representative 	Year 2

Goal #2.4: To implement a CTAE graduate follow-up program

Current Activities

Initiative Type	Current Activity	Champion	Timeframe
		Organization/ Team	
		Member	
Processes/Programs	CTAE teachers are sometimes required to follow graduates for the purpose of Industry Certification	CTAE Teachers	Underway

Action Steps

<u>Initiative Type</u>	<u>Action Steps</u>	<u>Champion</u> Organization/Team <u>Member</u>	<u>Timeframe</u>
Knowledge/Data	Collect and analyze data regarding Career, Technical and Agricultural Education courses and correlation with entering those occupational fields	 CTAE System Coordinator CTAE School Supervisors 	Year 2
Knowledge/Data	Develop a data form to collect high school senior information	CTAE System Coordinator CTAE School Supervisors	Year 2
Knowledge/Data	Create a networking website for CTAE Alumni	 CTAE System Coordinator CTAE School Supervisors 	Year 3
Knowledge/Data	Promote awareness for high school seniors to be aware of the CTAE Alumni website	 CTAE System Coordinator CTAE School Supervisors 	Year 3

Essential Practice 2.2: School staff form a learning community committed to transforming their practice

Appraisal: Self-Rating 2.2: 8 of 15 points = Proficient Implementation

Total of 15 points possible, 0-3: Exploring Implementation, 4-7: Accelerating Implementation, 8-11: Proficient Implementation, 12-15 Distinguished Implementation

<u>Goal #2.5</u>: Academic and CTAE teachers will come together to collaborate and enhance the content of various disciplines

Current Activities

<u>Initiative Type</u>	Current Activity	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
	No plan is currently in place for requiring academic and CTAE teachers to collaborate		

Action Steps

<u>Initiative Type</u>	<u>Action Steps</u>	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Processes/Programs	Implement a teacher peer observation program (ex: CTAE teachers would observe a Math or English teacher)	 CTAE System Coordinator CTAE School Supervisors 	Year 1
Processes/Programs	Implement a "Writing Across the Curriculum" program	 CTAE System Coordinator CTAE School Supervisors 	Year 2
Processes/Programs	Assign CTAE teachers to work with an academic teacher on a student project (across the curriculum)	 CTAE System Coordinator CTAE School Supervisors 	Year 3

Essential Practice 2.3: School leaders have flexible use of resources

Appraisal: Self-Rating 2.3: 9 of 12 points = Proficient Implementation

Total of 12 points possible, 0-2: Exploring Implementation, 3-5: Accelerating Implementation, 6-9: Proficient Implementation, 10-12: Distinguished Implementation

Current Status: Limited flexibility because of state assessments, budget funding, state mandates

Essential Practice 2.4: Adults and students are accountable for results

Appraisal: Self-Rating 2.4: 5 of 9 points = Proficient Implementation

Total of 9 points possible, 0-1: Exploring Implementation, 2-3: Accelerating Implementation, 4-6: Proficient Implementation, 7-9 Distinguished Implementation

<u>Goal #2.6</u>: To implement a CTAE/career academy data evaluation process

Current Activities

<u>Initiative Type</u>	<u>Current Activity</u>	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Knowledge/Data	Data reported as required by the ECCA Charter	ECCA CEO CTAE System Coordinator	Underway

Action Steps

<u>Initiative Type</u>	<u>Action Steps</u>	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Knowledge/Data	Collect and analyze State End-of- Course (SEOCT) data for Career Academy versus Non-Career Academy students	 CTAE System Coordinator CTAE School Supervisors 	Year 1
Knowledge/Data	Collect and analyze End-of-Pathway Assessment (EOPA) data	 CTAE System Coordinator CTAE School Supervisors 	Year 2
Knowledge/Data	Collect and analyze COMPASS data (admissions exam for two-year technical schools)	 CTAE System Coordinator CTAE School Supervisors 	Year 2
Knowledge/Data	Collect and analyze Work-Based Learning data	 CTAE System Coordinator CTAE School Supervisors 	Year 2

Essential Practice 2.5: School district supports and sets expectations for high school redesign

Appraisal: Self-Rating 2.5: 15 of 15 points = Distinguished Implementation

Total of 15 points possible, 0-3: Exploring Implementation, 4-7: Accelerating Implementation, 8-11: Proficient Implementation, 12-15 Distinguished Implementation

Current Status: The Effingham County Board of Education and School Superintendent are very supportive of the CTAE programs and the College and Career Academy concept.



Strand 3: Sustaining Change through Business and Civic Leadership



Strand 3: Sustaining Change through Business and Civic Leadership

Essential Practice 3.1: Business, civic, and education leaders create a master plan for sustainable workforce competitiveness and community prosperity built on education transformation

Appraisal: Self-Rating 3.1: 15 of 24 points = Proficient Implementation

Total of 24 points possible, 0-6: Exploring Implementation, 7-12: Accelerating Implementation, 13-18: Proficient Implementation, 19-24: Distinguished Implementation

Essential Practice 3.2: Business and civic leaders support and sustain the master plan

Appraisal: Self-Rating 3.2: 10 of 12 points = Distinguished Implementation

Total of 12 points possible, 0-2: Exploring Implementation, 3-5: Accelerating Implementation, 6-8: Proficient Implementation, 9-12: Distinguished Implementation

Essential Practice 3.3: Career academies address skilled workforce priorities

Appraisal: Self-Rating 3.3: 5 of 12 points = Accelerating Implementation

Total of 12 points possible, 0-2: Exploring Implementation, 3-5: Accelerating Implementation, 6-8: Proficient Implementation, 9-12: Distinguished Implementation

Essential Practice 3.4: Community aligns employer and civic support through dedicated staff; employers are actively engaged by these staff in guiding and supporting career academies and similar career- and interest-themed programs

Appraisal: Self-Rating 3.4: 9 of 15 points = Proficient Implementation

Total of 15 points possible, 0-3: Exploring Implementation, 4-7: Accelerating Implementation, 8-11: Proficient Implementation, 12-15: Distinguished Implementation

Essential Practice 3.5: Parents, guardians, and key family members are actively engaged on behalf of student success

Appraisal: Self-Rating 3.5: 7 of 12 points = Proficient Implementation

Total of 12 points possible, 0-2: Exploring Implementation, 3-5: Accelerating Implementation, 6-8: Proficient Implementation, 9-12: Distinguished Implementation

Essential Practice 3.6: The broader community is aware and actively engaged

Appraisal: Self-Rating 3.6: 7 of 15 points = Accelerating Implementation

Total of 15 points possible, 0-3: Exploring Implementation, 4-7: Accelerating Implementation, 8-11: Proficient Implementation, 12-15: Distinguished Implementation

Essential Practice 3.7: Stakeholders are mutually accountable for implementation of the master plan and regularly collect data to assess progress

Appraisal: Self-Rating 3.7: 10 of 15 points = Proficient Implementation

Total of 15 points possible, 0-3: Exploring Implementation, 4-7: Accelerating Implementation, 8-11: Proficient Implementation, 12-15: Distinguished Implementation

Goal #3.1: To strengthen and increase our partnership base

Current Status:

- ECCA staff dedicated to meet goals and requirements
- CEO position within ECCA staff to ensure community alignment and support with the business community as well as workforce and economic development
- High level of involvement from current business and industry and ongoing interaction between the business and education communities
- Strategic initiatives underway through current Effingham College and Career Academy plans and programs
- Strong level of leadership and commitment from the Effingham County school superintendent
- Budget currently supports staff dedicated to ECCA and CTAE objectives
- ECCA Board members provide feedback from the civic and business community, guidance regarding field trip, job-shadowing, mentoring opportunities and community service opportunities for teachers and students

Initiative Type	Strand 3 Essential Practice
Awareness (Internal and External)	Essential Practice 3.5
	Essential Practice 3.6
Knowledge/Data	Essential Practice 3.3
	Essential Practice 3.7
Processes/Programs	Essential Practice 3.1
	Essential Practice 3.2
	Essential Practice 3.3
	Essential Practice 3.5
	Essential Practice 3.7
Strategic Partnerships/Planning	Essential Practice 3.1
	Essential Practice 3.2
	Essential Practice 3.3
	Essential Practice 3.4
	Essential Practice 3.5

<u>Initiative Type</u>	Current Activity	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Awareness (Internal and External)	Open Houses (ECHS and SEHS)	High school administrators	Underway
Awareness (Internal and External)	Registration Nights (rising 9 th /9 th , 10 th and 11 th graders)	 High school administrators Middle school instructional supervisors High school counselors 	Underway
Awareness (Internal and External)	College PROBE Fair	High school counselors	Underway
Awareness (Internal and External)	Georgia College 411	High school counselors	Underway
Awareness (Internal and External)	Promotion of opportunities on school district website and individual school websites	 School system webmaster School webmaster Principals 	Underway
Awareness (Internal and External)	Promotion of opportunities using Parent Teacher Organizations (PTO) resources and during PTO meetings	PrincipalsPTO officers	Underway
Awareness (Internal and External)	Rotary presentations by school superintendent	• School superintendent	Underway
Awareness (Internal and External)	Leadership Effingham presentation by school superintendent	• School superintendent	Underway
Awareness (Internal and External)	Annual Community Retreat presentation by school superintendent	School superintendent	Underway
Awareness (Internal and External)	Community presentations about Effingham College and Career Academy	ECCA CEO	Underway
Processes/Programs	Savannah Technical College CTAE Dual Enrollment (currently welding lab, cosmetology, academics; plans in progress to evaluate/develop other career focus areas)	 ECCA staff Savannah Technical College staff 	Underway
Processes/Programs	CTAE Pathway/Program Advisory Councils for each program area	Teachers	Underway
Processes/Programs	Classroom enrichment programs sponsored by local industry (i.e., Junior Achievement and Science Olympiad program partnership with Georgia-Pacific)	 Business representatives School superintendent School staff members 	Underway
Processes/Programs	Work-Based Learning Advisory Council (Transition and Career Partnership)	Work-Based Learning coordinators	Underway

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Initiative Type	<u>Current Activity</u>	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
		Business representatives	
Processes/Programs	Industry Certification for CTAE Programs	Teachers	Underway
Processes/Programs	Local business guest speakers in the classroom	 Teachers Business representatives 	Underway
Processes/Programs	Teachers-as-Advisors for high school advisement	 High school administrators High school counselors 	Underway
Processes/Programs	Establishment of CTAE System Coordinator and ECHS/SEHS CTAE Supervisors	School superintendent	Underway
Processes/Programs	Field trips to local businesses/industries (i.e., Georgia- Pacific, CST Covers, Virginia College, Georgia Ports Authority and military installations)	 Teachers Business representatives 	Underway
Knowledge/Data	Overall system success metrics (graduation rate, College and Career Ready Performance Index (CCRPI))	 Georgia Department of Education School superintendent CTAE System Coordinator 	Underway
Knowledge/Data	Annual Georgia College and Career Academy Network Conference	ECCA CEO Business representatives	Underway
Knowledge/Data	Annual Georgia CTAE Conference	CTAE System Coordinator ECCA CEO Teachers	Underway
Strategic Partnerships/ Planning	Partnerships with Georgia Southern University, Armstrong Atlantic State University and Savannah Technical College	 ECCA CEO CTAE System Coordinator 	Underway
Strategic Partnerships/ Planning	College dual enrollment	CTAE System Coordinator	Underway
Strategic Partnerships/ Planning	School councils	Principals	Underway
Strategic Partnerships/ Planning	Ford NGL Community Stakeholder Meeting	 ECCA CEO Community co-chairs Georgia Ford Hub representatives 	Underway

<u>Initiative Type</u>	Current Activity	<u>Champion</u> Organization/ Team Member	<u>Timeframe</u>
Strategic Partnerships/ Planning	Existing business partnerships (Georgia-Pacific, Georgia Power)	ECCA CEO CTAE System Coordinator	Underway
Strategic Partnerships/ Planning	School-initiated business inquiries regarding correlation of career pathway focus/workforce needs for planning purposes	 ECCA CEO CTAE System Coordinator Work-Based Learning Coordinators 	Underway

<u>Initiative Type</u>	<u>Action Steps</u>	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Strategic Partnerships/Planning	Continue to conduct Ford NGL Community Stakeholder Meetings	ECCA CEO	N/A
Awareness (Internal and External)	Share master plan with teachers and administrators at all schools	ECCA CEO CTAE System Coordinator	Year 1
Awareness (Internal and External)	Promotion of ECCA/CTAE presentations during Parent University (initiated in 2012-2013 school year; currently biannual)	 School superintendent ECCA CEO CTAE System Coordinator 	Year 1
Awareness (Internal and External)	Promote/provide visibility of ECCA and CTAE pathways at annual Chamber community events (Holiday Classic & Business Expo, Annual Meeting, Taste of Effingham)	 CTAE System Coordinator ECCA CEO Chamber director 	Year 1
Knowledge/Data	Incorporation of labor data into pathway promotion information and planning (i.e., Department of Labor, Hot Jobs, job market data)	CTAE System Coordinator	Year 1
Knowledge/Data	Host recurring breakfast and luncheon meetings with Human Resource Directors and Business Executives and Managers to stay current with workforce needs	 ECCA CEO Effingham IDA CEO 	Year 1
Processes/Programs	Expand focus on and develop consistent tools for teaching Work Ethic (i.e., Project BEST & Habitudes) and sharing information concerning school system's efforts	CTAE System Coordinator	Year 1
Processes/Programs	Set up a teacher internship for CTAE teachers in a business/industry related to their subject matter (summer)	CTAE System Coordinator	Year 1

<u>Initiative Type</u>	Action Steps	<u>Champion</u> <u>Organization/ Team</u> <u>Member</u>	<u>Timeframe</u>
Processes/Programs	Identify annual business/industry interaction opportunities for system- wide planning purposes (Career Days, Career/Job Fairs, Math/Science Nights, etc.)	School principals	Year 1
Processes/Programs	Conduct tour of local businesses/industries for Regional Work-Based Learning Professionals (initiated winter 2013)	ECCA CEO	Year 1
Processes/Programs	Conduct tour of local businesses/industry for teachers and administrators to foster better understanding of workforce needs and to provide the basis for relating classroom knowledge to workplace skills	 ECCA CEO CTAE System Coordinator 	Year 1
Processes/Programs	Provide local business leaders and Chamber education/workforce collaborative group with tours of school facilities	 ECCA CEO CTAE System Coordinator Principals 	Year 1
Processes/Programs	Explore opportunities to host job fairs on-site at school locations	 CTAE System Coordinator Chamber Director Industrial Development Authority CEO 	Year 1
Strategic Partnerships/Planning	Initiate group within Chamber organization for long-term coordination and planning efforts regarding educational and workforce needs	ECCA CEO Chamber of Commerce	Year 1
Strategic Partnerships/Planning	Identify partnership opportunities between Chamber membership areas/business sectors and career pathway areas (ex: graphic arts at a business partner adopts the ECCA Graphic Arts Program; accounting firm adopts business pathway; EHS adopts nursing program)	 CTAE System Coordinator Community co-chair 	Year 1
Strategic Partnerships/Planning	Identify members to serve as resources for the stakeholder group to collect and measure data to measure progress	 ECCA CEO CTAE System Coordinator Community co-chair 	Year 1

<u>Initiative Type</u>	<u>Action Steps</u>	<u>Champion</u> Organization/ Team <u>Member</u>	Timeframe
Strategic Partnerships/Planning	Develop recurring opportunities for school system and business partners to share information about existing partnership activities (i.e., GP Day t- shirt design project process; student site visits; Gulfstream work-based learning programs)	 ECCA CEO CTAE System Coordinator 	Year 1
Awareness (Internal and External)	Sharing the CTAE Plan/Ford Master Plan on the Chamber website and on the school system website with updates, notifications and accomplishments shared through "Chamber Chat" and other school system communication tools	 School superintendent Chamber director 	Year 2
Awareness (Internal and External)	Enhance effectiveness of Business Advisory Council Meetings by sharing information regarding school system pathway efforts	ECCA CEO CTAE System Coordinator	Year 2
Awareness (Internal and External)	Provide information regarding ECCA and CTAE pathways in Newcomer's Packets and IDA site selection materials as needed	ECCA CEOChamber staffIDA CEO	Year 2
Processes/Programs	Schedule, at least monthly, an industry expert to participate in classes in the pathway in which they are teaching	CTAE System Coordinator	Year 2
Processes/Programs	Invite employers to speak at student group meetings to share information about their company, their employee expectations and potential career opportunities	 ECCA CEO CTAE System Coordinator Principals 	Year 2
Strategic Partnerships/Planning	Incorporate our current employment rate into strategic plan as part of success indicators	ECCA CEO	Year 2
Awareness (Internal and External)	Promote ECCA and CTAE career program/pathways on a billboard and through other communication mediums with a business partner	ECCA CEO	Year 3
Processes/Programs	Identify additional opportunities for teachers to attend industry/business sector conferences/workshops	CTAE System Coordinator	Year 3
Processes/Programs	Evaluate potential for CTAE Career Academies in the middle schools and high schools	CTAE System Coordinator	Year 3

<u>Initiative Type</u>	Action Steps	<u>Champion</u> Organization/ Team <u>Member</u>	<u>Timeframe</u>
Processes/Programs	Explore opportunities to incorporate Science, Technology, Engineering and Mathematics (STEM) academies into Effingham County school system	CTAE System Coordinator	Year 3
Processes/Programs	Conduct Career Planning evening events with major businesses in the school district on topics such as correct completion of job applications, dressing for interviews, work ethics/soft skills so that students are more aware and better prepared for post-graduation employment activities	 CTAE System Coordinator ECCA CEO 	Year 3
Strategic Partnerships/Planning	Identify potential business partnerships for external funding	ECCA CEO	Year 3
Processes/Programs	Expand opportunities for student job shadowing	 Work-Based Learning Coordinators Junior Achievement staff 	Year 4
Strategic Partnerships/Planning	Explore opportunities to provide transportation for parents to attend career planning events and tour school facilities	ECCA CEO CTAE System Coordinator	Year 4



Moving Forward Together



Moving Forward Together

As a Next Generation Learning Community, we will continue working together to strengthen our existing partnerships and build on the new relationships that have been formed through our master planning efforts. The excitement and momentum we have built throughout our planning process will enable us to continue moving forward in our journey in education excellence.

Our community's collective value for excellence in education provides us with a dynamic foundation to begin to share our five-year master plan. The superintendent, Board of Education, ECCA CEO and CTAE Program Director will take implementation responsibility for the Effingham Next Generation Learning Community Master Plan. Our initial efforts in Year 1 will include:

 Awareness (Internal and External) To share information and build understanding to capitalize on the synergies between our school system, our business community and leaders from local organizations who are actively engaged in investing in the future of our students, our local economy and the quality of life in our community 	 We will begin to initially share the plan with the target audiences listed below: NGL Community stakeholders group; Board of Education; Chamber and Industrial Development Authority leadership; School staff; Business and industry partners; Parents; Community organizations; and Local media representatives.
 To build processes and programs to support our school system vision of providing rigorous and relevant instruction in a safe environment to enable all students to obtain a high school diploma as a foundation for post- secondary success. 	The Effingham County School System CTAE administrators and representatives from the NGL Community Stakeholder group will annually review the Master Plan goals and action steps and outcomes. This process will be used to determine the effectiveness of the plan in improving student achievement and success for lifelong learning.
 Knowledge/Data To identify resources for relevant data to ensure that the programs offered by Effingham County High School, South Effingham High School and the Effingham College and Career Academy to equip world-class students with world-class skills 	The stakeholders will annually review labor market growth to determine the most "in demand" occupations in the region. CTAE Pathway opportunities will be identified using this data.
 To continue to strengthen and enhance our partnerships with our local business partners and community organizations so that our students can be successful both in the classroom and in the workplace 	We will work with the Chamber education and workforce collaborative group to develop long-term collaboration opportunities and to ensure new businesses in the community become engaged in the Effingham Next Generation Learning Community efforts.

We will continue in our commitment to providing our students with an environment in which they can learn, grow and thrive, and to investing in their efforts to become the future workforce that will help our business community succeed. As a Next Generation Learning Community, we will be well prepared for the opportunities, challenges and successes as we move forward together.



Appendix A: CTAE Pathway and Course Descriptions



Pathway	Courses Offered
Agricultural Mechanics Pathway	 Basic Ag Science and Technology Ag Mechanics I Ag Mechanics II Ag Mechanics III
Animal Science Pathway	 Basic Ag Science and Technology Animal Science Tech/BioTech Ag Animal Production and Mngmt
Forestry/Natural Resources Pathway	 Basic Ag Science and Technology Forest Science Wildlife Management
Plant Science Pathway	 Basic Ag Science and Technology General Horticulture and Plant Science Nursery and Landscape

AGRICULTURE AND NATURAL RESOURCES INDUSTRY SECTOR

Course Summary

BASIC AGRICULTURAL SCIENCE AND TECHNOLOGY

This course introduces the major areas of scientific agricultural production and research; presents problem solving lessons and introductory skills and knowledge in agricultural science and agri-related technologies. Classroom and laboratory activities are supplemented through supervised agricultural experiences and leadership programs and activities.

AGRICULTURAL MECHANICS TECHNOLOGY I

This course is designed to provide students with introductory level experiences in small engine maintenance and repair, metal fabrication, woodworking, electrical wiring, and maintenance of agricultural machinery, equipment, and tractors.

AGRICULTURAL MECHANICS TECHNOLOGY II

This course offers students intermediate level experiences in small engine maintenance and repair, metal fabrication, concrete construction, building construction, plumbing, electrical wiring, soil and water conservation, and maintenance of agricultural machinery, equipment and tractors.

ANIMAL SCIENCE TECHNOLOGY/BIOTECHNOLOGY

This course is designed to introduce students to the scientific principles that underlie the breeding and husbandry of agricultural animals, and the production, processing, and distribution of agricultural animal products. Animal Science introduces principles as applied to the animal industry; covers reproduction, production technology, processing, and distribution of agricultural animal products. Classroom and

laboratory activities are supplemented through supervised agricultural experiences and leadership programs and activities.

AGRICULTURAL ANIMAL PRODUCTION AND MANAGEMENT

The goal of this course is to provide all students instruction in establishing and managing agricultural animal enterprises; includes instruction in selecting, breeding, feeding, caring for, and marketing beef and dairy cattle, horses, swine, sheep, and poultry. Classroom and laboratory activities are supplemented through supervised agricultural experiences and leadership programs and activities.

FOREST SCIENCE

This course provides entry-level skills for employment in the forest industry and for further study. The course covers establishing forests by natural and artificial means, maintaining and surveying forests, identifying and protecting trees, practicing silviculture, measuring trees and land, mapping, preparing for timber sales and harvest, employing multipleuse resource management, keeping records, and figuring taxes. Classroom and laboratory activities are supplemented through supervised agricultural experiences and leadership programs and activities.

WILDLIFE MANAGEMENT

This course introduces students to the principles of wildlife management and conservation and to opportunities for further education and careers in the field of wildlife biology. The course includes instruction in the history of wildlife management, ecological concepts, habitat assessment, habitat management techniques for wildlife, population dynamics, predator-prey relationships, wildlife species biology and identification, human-wildlife conflict resolution, the role of hunting in conservation, game and fish laws and regulations, hunters safety, and the application of scientific principles to managing wildlife habitat and populations. Classroom and laboratory activities are supplemented through supervised agricultural experiences and leadership programs and activities.

GENERAL HORTICULTURE AND PLANT SCIENCE

This course is designed as an introduction for the Horticulture/Plant Science Pathway Program of Study. The course introduces the major concepts of plant and horticulture science. Classroom and laboratory activities are supplemented through supervised agricultural experiences and leadership programs and activities.

NURSERY AND LANDSCAPE

This course is designed to provide students with the basic skills and knowledge utilized by the green industry in nursery production and management and landscape design and management. Classroom and laboratory activities are supplemented through supervised agricultural experiences and leadership programs and activities.

ARCHITECTURE.	CONSTRUCTION,	COMMUNICATIONS	& TRANSPORTATION SECTOR
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Pathway	Courses Offered	
Transportation Logistical Support Pathway	 Foundations of Transportation and Log. Electrical Systems and Design Chassis Systems and Design Engine Performance Concepts 	
Transportation Logistical Operations Pathway	 Foundations of Transportation and Log. Electrical Systems and Design HVAC Concepts Engine Performance Concepts 	
Graphic Design Pathway	 Introduction to Graphics and Design Graphic Design and Production Advanced Graphic Design and Prod. 	
Graphic Communications Pathway	 Introduction to Graphics and Design Graphic Design and Production Graphic Output Processes 	
Architectural Drawing and Design Pathway	 Introduction to Engineering Drawing & Design Architectural Drawing and Design I Architectural Drawing and Design II 	
Broadcast/Video Production Pathway	 Broadcast/Video Production I Broadcast/Video Production II Broadcast/Video Production III 	
Metals Technology	 Occupational Safety and Fundamentals Introduction to Metals Welding I Welding II 	

Course Summary

FOUNDATIONS OF TRANSPORTATION AND LOGISTICS

Foundations of Transportation and Logistics is the beginning course for the Transportation Logistical Pathways. The course is also appropriate for students enrolled in any career pathway who plan to own and operate their own businesses. The course will help students build a strong knowledge base and develop skills related to logistics in the transportation sector. Mastery of these standards through project-based learning and leadership development activities of the Career and Technical Student Organizations will help prepare students with a competitive edge for the transportation logistics marketplace. This is the required introductory course in this career pathway.

ELECTRICAL / ELECTRONIC SYSTEMS

Electrical/ Electronic Systems and Design is the second course in the Transportation Logistical Pathways. The course will help students build a strong scientific knowledge base and develop skills related to electrical and electronics in the logistics and transportation sector.

CHASSIS SYSTEM AND DESIGN

This course will help students build a strong scientific knowledge base and develop skills related to vehicle chassis systems in the logistics and transportation sector.

ENGINE PERFORMANCE CONCEPTS

The course will help students build a strong scientific knowledge base and develop skills related to vehicle engine performance in the logistics and transportation sector.

HEATING, VENTILATION & AIR CONDITIONING CONCEPTS

The course will help students build a strong scientific knowledge base and develop skills related to Heating, Ventilation, Air Conditioning, and Refrigeration in the diesel logistics sector.

INTRODUCTION TO GRAPHICS AND DESIGN

This course provides students with an introduction to the principles of graphic communications and design and its place in the world. This course will help students to use computers effectively in their lives, thus providing a foundation for successfully integrating their own interests and careers with the resources of a technological society.

Graphic Design is the process of communicating visually using typography and images to present information. Graphic design practice embraces a range of cognitive skills, aesthetics, and crafts, including typography, visual arts, and page layout. Like other forms of design, graphic design often refers to both the process (designing) by which the communication is created and the products (designs) which are generated.

GRAPHIC DESIGN AND PRODUCTION

This course focuses on the procedures commonly used in the graphic communication and design industries. Students will gain experience in creative problem solving and the practical implementation of those solutions across multiple areas of graphic communications. Students will also understand and manipulate color to achieve various outcomes required by job specifications.

ADVANCED GRAPHIC DESIGN

Students will continue to explore the principles of design and layout procedures as they relate to graphic design. Course content will cover electronic systems and software programs used in graphic design, page composition, image conversion, and digital printing. Knowledge and skills in digital design and imaging will be enhanced through experiences that simulate the graphic design industry and school-based and work-based learning opportunities. Students will also explore and develop the graphic design portfolio and resume in electronic, print, and photographic form.

GRAPHIC OUTPUT PROCESSES

Students gain experience in successfully completing the output processes of various projects in an increasingly independent manner. Students also learn to manage the output and completion process as a whole including customer relations management, printing, finishing, and binding. Students accumulate work samples that will constitute their personal portfolio. Upon successful completion of the course, students are prepared to move into employment or a post-secondary education environment where self-motivation and a high level of skill are expected.

INTRODUCTION TO ENGINEERING DRAWING & DESIGN

Introduction to Engineering Drawing and Design is a foundation course that serves as an introduction to the drafting and design field and is a prerequisite to all other courses in the Engineering Drawing and Design program. Emphasis is placed on safety, geometric construction, fundamentals of Computer-Aided Drafting, and multi-view drawings. Students learn drafting techniques through the study of geometric construction at which time they are introduced to computer-aided drafting and design. This is the required introductory course in this career pathway.

ARCHITECTURAL DRAWING AND DESIGN I

Architectural Drawing and Design I is a course designed to introduce students to the basic terminology, concepts, and principles of architectural design. Emphasis is placed on house designs, floor plans, roof designs, elevations (interior and exterior), schedules, and foundations. The standards are aligned with the drafting and design standards in Georgia's technical colleges, thus helping students qualify for advanced placement should they continue their education at the postsecondary level.

ARCHITECTURAL DRAWING AND DESIGN II

Architectural Drawing and Design II is a course that builds on the skills developed in Architectural Drawing and Design I. Emphasis is placed on schedules, plumbing, heating and air, graphic presentations, plot/site plans, specifications, and building estimations. While the term computer-aided design (CAD) does not appear in each competency, CAD tools and software should be used extensively throughout the course. Students who successfully complete this and other drafting courses should be prepared to take the Apprentice Drafter Certification Examination from the ADDA.

BROADCAST/VIDEO PRODUCTION I

This course prepares students for employment or entry into a postsecondary education program in the Broadcast/Video Production career field. Topics covered include, but are not limited to: history of mass media, terminology, safety, basic equipment, script writing, production teams, production and programming, set production, lighting, recording and editing, studio production, and professional ethics. All material covered in BVP1 will be utilized in subsequent courses.

BROADCAST/VIDEO PRODUCTION II

This second course prepares students for a career in Broadcast/Video production and/or prepares students to transfer to a postsecondary program for further study. Topics include: Planning, Writing, Directing and Editing a Production; Field Equipment Functions; Operational Set-Up and Maintenance; Advanced Editing Operations; Studio Productions; Performance; Audio/Video Control Systems; Production Graphics; Career Opportunities; and Professional Ethics. All material covered in BVP1 and BVP2 will be utilized in subsequent courses.

BROADCAST/VIDEO PRODUCTION III

This transition course is designed to facilitate student led broadcasts/videos under the guidance of the instructor. Students work cooperatively and independently in all phases of broadcast/video production.

OCCUPATIONAL SAFETY AND FUNDAMENTALS

This course is the foundational course that prepares students for a pursuit of any career in the field of construction. It prepares the student for the basic knowledge to function safely on or around a construction site and in the industry in general. It provides the student with the option for an Industry Certification in the Construction Core. This course explains the safety obligations of workers, supervisors, and managers to ensure a safe workplace. Course content discusses the causes and results of accidents and the dangers of rationalizing risks. It includes the basic content of OSHA 10-hour safety standards. It also includes the basic knowledge and skills needed in the following areas: construction math, hand and power tools used in the field, general blueprints, and basics of rigging safety.

INTRODUCTION TO METALS/WELDING I/WELDING II

The metals technology curriculum, Introduction to Metals, is designed to acquaint participants with the three major technical occupations (welding, sheet metal, and machining) that are available in the metal forming, manufacturing, and metals/construction industries. The various activities equip high school students with the skills needed to select a metal industry occupation, enter the work force, and continue to advance in one of these specialized metals occupations. Experiences include an introduction to the basic requirements of each of these fields, exposure to the structure and nature of career opportunities, and an introduction to types of training and skills required and the use of specialized tools, equipment, and materials. Approximately one-third of students' time is invested in the technical aspects of the occupation with the majority of their time (two-thirds) committed to performance-based, metals-related lab activities. This course is designed to familiarize students with fundamentals of various metal occupations for the purpose of preparing them to select either welding, sheet metal, or machining for more highly specialized training in subsequent courses. Minimum performance requirements for this course are based on successful student completion according to the National Center for Construction Education and Research Center (NCCER) Occupation Standards. Students who successfully complete the course in accordance with NCCER standards are eligible for registration with the NCCER National Craft Worker Registry.

ENGINEERING AND TECHNOLOGY SECTOR

Pathway	Courses Offered
Engineering Graphics and Design Pathway	 Introduction to Engineering Drawing & Design Survey of Engineering Graphics 3D Model & Analysis

Course Summary

INTRODUCTION TO ENGINEERING DRAWING & DESIGN

Introduction to Engineering Drawing and Design is a foundation course that serves as an introduction to the drafting and design field and is a prerequisite to all other courses in the Engineering Drawing and Design program. Emphasis is placed on safety, geometric construction, fundamentals of Computer-Aided Drafting, and multi-view drawings. Students learn drafting techniques through the study of geometric construction at which time they are introduced to computer-aided drafting and design. This is the required introductory course in this career pathway.

SURVEY OF ENGINEERING GRAPHICS

Survey of Engineering Graphics is designed to further the development of student knowledge and skills in the Engineering Drawing and Design field. Students learn to illustrate more complex objects using the Computer-Aided Drafting (CAD) system and develop skills in dimensioning, tolerancing, pictorials, sections, auxiliary views, and intersection and developments.

3D MODELING AND ANALYSIS

3D Modeling and Analysis is designed to further the development of student knowledge and skills in engineering and related mechanical design drafting areas. Emphasis is placed on 3-D working and assembly drawings including rendering and animation. While the term computer-aided design (CAD) does not appear in each competency, CAD tools and software should be used extensively throughout the course. Students who successfully complete this and other drafting courses should be prepared to take the Apprentice Drafter Certification Examination from the ADDA.

BUSINESS AND COMPUTER SCIENCE SECTOR

Pathway	Courses Offered
Small Business Development Pathway	 Business Essentials Legal Environment of Business Entrepreneurial Ventures
Administrative/Information Support Pathway	 Computer Applications I Computer Applications II Business Communications and Presentation
Business Logistics Management Pathway	 Fundamentals of Logistics Business Logistics Operations Logistics Materials Management

Course Summary

BUSINESS ESSENTIALS

Business Essentials is a foundations course for the Small Business Development Career Pathway. The course will help students build a strong knowledge base and develop management skills as they study forms of business ownership, functions of management, budgeting and finance, technology, communications, legislation, leadership and teamwork, marketing, and economics. This is the required introductory course in this career pathway.

LEGAL ENVIRONMENT OF BUSINESS

Legal Environment of Business is the second course in the Small Business Development Career Pathway. This course concentrates on the legal aspects of business ownership and management. Legal issues will include contracts, sales, consumer law, agency and employment law, personal and real property, risk management, environmental law, and government effects on business.

ENTREPRENEURIAL VENTURES

Entrepreneurial Ventures is the third course in the Small Business Development Career Pathway. This course concentrates on the management skills necessary for successful business operation. Students will study management strategies for developing and implementing business plans; structuring the organization; financing the organization; and managing information, operations, marketing and human resources. International business principles are infused in the standards for Entrepreneurial Ventures. An integral component of the Entrepreneurial Ventures course is a school-based or community-based entrepreneurial venture that will engage students in the creation and management of a business and the challenges of being a small business owner.

COMPUTER APPLICATIONS I

This course will provide an understanding and application of social, ethical, and human issues related to technology. The course will provide an introduction to computer technology, decision-making, productivity, communications, and problem-solving skills. Areas of instruction include computer applications and integration of word processing, desktop publishing, spreadsheet, database, and presentation software as well as use of emerging technologies. Students will acquire skills required to create, edit, and publish industry appropriate documents. Areas of study will also include oral and written communications and information research for reporting purposes.

COMPUTER APPLICATIONS II

This course provides students with opportunities to enhance their computer technology, decision-making, productivity, communications, and problem solving skills. Areas of instruction include advanced computer applications and integration of word processing, desktop publishing, spreadsheet, database, and presentation software, as well as the use of emerging technologies. Students will acquire advanced skills required to create, edit, and publish industry appropriate documents.

BUSINESS COMMUNICATION AND PRESENTATION

This course provides students with an understanding of communication skills and current and upcoming technology and its impact personally and professionally. Competency will be developed in the areas of oral and written communication, interpersonal skills, and the use of current technology.

Fundamentals of Logistics

Supply Chain Management is the first course in the Business Logistics Management program of study and designed to prepare students for employment in the field of business logistics. This course will introduce students to supply chain management, e-commerce, Occupational Safety and Health Administration (OSHA) safety standards, and Environmental Protection Agency (EPA) standards for hazardous materials handling. In addition, Supply Chain Management will provide an overview of the process from receipt of inventory to the delivery of the product to the consumer.

Business Logistics Operation

Business Logistics Operations is the second course in the Business Logistics Management program of study. Successful completion of this course along with Supply Chain Management will prepare students for the Certified Logistics Associate (CLA) exam. This course will introduce students to global supply logistics covering topics, such as the global logistics environment, the importance of planning and logistics strategies, customer service, material handling safety and operations, global supply chain operations, and quality control.

Logistics Materials Management

Logistics Materials Management is the third course in the Business Logistics Management program of study. Materials Management is concerned with planning, organizing, and control flow of materials from their initial purchase to destination. Topics include product receiving, proper materials storage, order processing in relation to warehouse operations, packaging materials, inventory control, safe handling of hazardous materials, transportation modes, dispatch, routing and tracking operations. Successful completion of this course will prepare students for the Certified Logistics Technician (CLT) exam. Students must complete Supply Chain Management and Business Logistics Operations courses and pass the Certified Logistics Associate exam in order to be eligible to take the CLT exam.

Pathway	Courses Offered
Culinary Arts Pathway	 Introduction to Culinary Arts Culinary Arts I Culinary Arts II
Nutrition & Food Science Pathway	 Food, Nutrition and Wellness Food and Nutrition Through the Lifespan Food Science
Early Childhood Education Pathway	 Introduction to Early Childhood Education Human Growth and Development Health, Safety and Nutrition of Young Child
Teaching as a Profession Pathway	 Examining Teaching as a Profession Contemporary Issues in Education Teaching as a Profession Internship

EDUCATION/FAMILY AND CONSUMER SCIENCE SECTOR

Course Summary

INTRODUCTION TO CULINARY ARTS

Introduction to Culinary Arts is a course designed to introduce students to fundamental food preparation terms, concepts, and methods in Culinary Arts where laboratory practice will parallel class work. Fundamental techniques, skills, and terminology are covered and mastered with an emphasis on basic kitchen and dining room safety, sanitation, equipment maintenance and operation procedures. Course also provides an overview of the professionalism in the culinary industry and career opportunities leading into a career pathway to Culinary Arts.

CULINARY ARTS I

Culinary Arts I is designed to create a complete foundation and understanding of Culinary Arts leading to post secondary education or a foodservice career. Building from techniques and skills learned in Foundation of Culinary Arts, this fundamentals course begins to involve in-depth knowledge and hands on skill mastery of Culinary Arts.

CULINARY ARTS II

Culinary Arts II is an advanced and rigorous in-depth course designed for the student who has continued the Culinary Arts Pathway and wishes to continue their education at the post-secondary level or enter the foodservice industry as a proficient and well rounded individual. Strong importance is given to refining hands on production of the classic fundamentals in the commercial kitchen.

FOOD, NUTRITION, AND WELLNESS

Food, Nutrition and Wellness is an essential course in understanding nutritional needs and food choices for optimal health of individuals across the lifespan. Interrelationships with wellness are explored. This course leads to the advanced nutrition pathway and develops a knowledge base and the skills necessary to select among alternatives in the marketplace, with an emphasis on nutrient content, the development of chronic diseases, and food safety. This is the required introductory course in this career pathway.

FOOD AND NUTRITION THROUGH THE LIFESPAN

Food and Nutrition through the Lifespan is an advanced course in food and nutrition that addresses the variation in nutritional needs at specific stages of the human life cycle: lactation, infancy, childhood, adolescence, and adulthood including old age. The most common nutritional concerns, their relationship to food choices and health status and strategies to enhance well-being at each stage of the lifecycle are emphasized. This course provides knowledge for real life and offers students a pathway into dietetics, consumer foods, and nutrition science careers with additional education at the post-secondary level.

FOOD SCIENCE

Food science integrates many branches of science and relies on the application of the rapid advances in technology to expand and improve the food supply. Students will evaluate the effects of processing, preparation, and storage on the quality, safety, wholesomeness, and nutritive value of foods. Building on information learned in Nutrition and Wellness and Chemistry, this course illustrates scientific principles in an applied context, exposing students to the wonders of the scientific world.

INTRODUCTION TO EARLY CHILDHOOD CARE AND EDUCATION

Introduction to Early Childhood Care prepares the student for employment in early childhood education and services. The course also provides a foundation for advanced study leading to postsecondary education and careers in related fields. The course addresses early childhood care and education and development issues that include guiding the physical, cognitive, creative, social, emotional, and moral development of children. This is the required introductory course in this career pathway.

HUMAN GROWTH AND DEVELOPMENT FOR EARLY CHILDHOOD

Human Growth and Development for Early Childhood addresses the knowledge, skills, attitudes, and behaviors associated with supporting and promoting optimal growth and development of infants and children.

HEALTH, SAFETY AND NUTRITION FOR THE YOUNG CHILD

Health, Safety and Nutrition for the Young Child introduces the theory, practices, and requirements for establishing and maintaining a safe, healthy learning environment. Practical applications through service learning, volunteer experiences, and internships will be included. The development of an educational portfolio for employment in early childhood education is required.

EXAMINING THE TEACHING PROFESSION

Examining the Teaching Profession prepares candidates for future positions in the field of education. Teaching Profession candidates study, apply, and practice the use of current technologies, effective teaching and learning strategies, and the creation of an effective learning environment. Candidates will be prepared to practice their skills and knowledge at a variety of elementary and secondary education sites.

CONTEMPORARY ISSUES IN EDUCATION

This course engages the candidate in observations, interactions, and analyses of critical and contemporary educational issues. The candidate will investigate issues influencing the social and political contexts of educational settings in Georgia and the United States and actively examines the teaching profession from multiple vantage points both within and outside of the school.

TEACHING AS A PROFESSION INTERNSHIP

The internship offers a candidate in the Teaching as a Profession career pathway a field experience under the direct supervision of the Work-Based Learning Coordinator.

Pathway	Courses Offered
Navy JROTC Pathway (SEHS)	 Naval Science I: Intro to NJROTC Naval Science II: Nautical Science Naval Science III: Naval Orientation & Skills Naval Science IV: Naval Leadership & Ethics
Air Force JROTC Pathway (ECHS)	 Aerospace Science: Leadership I Aerospace Science :Leadership II Aerospace Science: Leadership III Aerospace Science: Leadership IV
Law and Justice Pathway	 Introduction to Law and Justice Law, Community Response and Policing Criminal Investigations and Forensics

GOVERNMENT AND PUBLIC SAFETY SECTOR

Course Summary

NAVAL SCIENCE I: INTRODUCTION TO NJROTC

The purpose of this course is to combine all information on military drill and ceremonies, uniform regulations, physical fitness, orienteering, principles of health, first aid, survival, leadership, and communications. Minimum performance requirements of this course are in accordance with current Chief of Naval Education Training Instruction, NAVEDTRA 37128. The performance standards in this course are based on the performance standards identified in the curriculum for the United States Navy Junior Reserve Officer Training Corps. Successful completion of three courses of credit will qualify the student for advanced placement in a college ROTC program or accelerated promotion in the military service.

NAVAL SCIENCE II: NAUTICAL SCIENCE

The purpose of this course is to help students understand the missions, goals, and opportunities available as members of the NJROTC program. This course will also introduce students to the basic principles of leadership, which combined with the many opportunities for practical experience in the NJROTC program will prepare them for leadership roles in school and upon graduation. Students will gain an understanding of our nation, our values, traditions, heritage, respect for our laws, as well as becoming involved, responsible citizens.

NAVAL SCIENCE III: NAVAL ORIENTATION AND SKILLS

The purpose of this course is to build on the general introduction provided in Naval Science I, to further develop the traits of citizenship and leadership in students, introduce cadets to the maritime history of the world and the United States from the American Revolution through the present time. The material includes Bosnia, the demise of the Soviet Union, and the September 11, 2001 terrorists' attack upon the United States. NAVAL SCIENCE IV: NAVAL LEADERSHIP AND ETHICS

The purpose of this course is to introduce the various nautical sciences through classroom work and some laboratory time. The development of core skills that students should master is integrated throughout the course and includes geography, oceanography, astronomy, physical science, meteorology, and weather.

AEROSPACE SCIENCE: A JOURNEY INTO AVIATION HISTORY & LEADERSHIP I

The aviation history course provides focuses on the development of flight throughout the centuries. Emphasis is on civilian and military contributions to aviation, including WW I, WW II, and Desert Shield/Desert Storm. The leadership course introduces cadets to the AFJROTC program, providing a basis for progression through the rest of the program while instilling elements of good citizenship. It includes organization structure, uniform wear, customs, courtesies, military traditions, self-control, integrity, and service before self. Successful completion of at least 3 units of credit (one per year minimum) of the AFJROTC classes will qualify the students for advanced placement in a college ROTC program or accelerated promotion as an enlisted member in the military services.

AEROSPACE SCIENCE: SCIENCE OF FLIGHT AND LEADERSHIP II

This is a science course designed to acquaint second year students with the aerospace environment, the human requirements of flight, principles of aircraft flight, and principles of navigation. The course begins with a discussion of the atmosphere and weather. After developing an understanding of the environment, how that environment affects flight is introduced. The leadership course stresses communications skills and cadet corps activities. Emphasis is on communicating effectively, understanding groups and teams, and preparing for leadership.

AEROSPACE SCIENCE: WORLD GEOGRAPHY AND LEADERSHIP III/IV

World Geography is designed to allow third and fourth year students the opportunity to explore and discover the processes that shape the earth, the relationships between people and environment, and the links between people and places. The leadership course, Principles of Management, provides exposure to the fundamentals of management.

INTRODUCTION TO LAW AND JUSTICE

Students will examine the basic concepts of law related to citizens' rights and officers' responsibilities to maintain a safe society. This course begins with a study of various careers in public safety. The course will explore the history and development of law enforcement in the United States. Students will then examine the components of the criminal justice system, including the roles and responsibilities of the police, courts, and corrections.

LAW, COMMUNITY RESPONSE AND POLICING

This course emphasizes the structure of the American legal system while examining constitutional legal issues. Students will explore the difference between common and statutory law in the context of how legal precedent is established. The course will explore the rights of citizens guaranteed by the United States and Georgia constitutions. Students will also evaluate the powers granted to the police and the restrictions placed upon them by the respective constitutions and their amendments. Specific topics of discussion will include search and seizure, arrests, interviews, interrogations, and confessions in the context of criminal prosecution.

CRIMINAL INVESTIGATION AND FORENSICS

This course will provide students with an opportunity to explore the basic processes and principles of forensic science as it relates to criminal investigation. Students will learn the importance of the identification, collection, and processing of evidence and of its contribution to the criminal investigation. Students will learn of the legal responsibilities and challenges which the forensic investigator may encounter. Students will also learn of the role of the criminal investigator.

HEALTHCARE SCIENCE SECTOR

Pathway	Courses Offered
Health Informatics Pathway	 Introduction to Healthcare Science Medical Terminology in Healthcare Systems Applications of Health Informatics
Therapeutic Services – Nursing Pathway	 Introduction to Healthcare Science Application of Therapeutic Services Nursing Essentials
Therapeutic Services – Medical Services Pathway	 Introduction to Healthcare Science Application of Therapeutic Services General Medicine
Personal Care Services – Cosmetology Pathway	 Cosmetology Services Core I Cosmetology Services Core II Cosmetology Services Core III Cosmetology Services Core IV

Course Summary

INTRODUCTION TO HEALTHCARE SCIENCE

Introduction to Healthcare Science is a first course for all Healthcare Science Career Pathways. It is appropriate for students wishing to pursue a career in the Healthcare Industry. The course will enable students to receive initial exposure to Healthcare Science skills and attitudes applicable to the healthcare industry. The concepts of health, wellness, and preventative care are evaluated, as well as, ethical and legal responsibilities of today's healthcare provider. Fundamental healthcares skills development is initiated including medical terminology, microbiology, and basic life support.

Students are required to meet both national and intrastate professional guidelines as designated by applicable regulatory agencies such as the Occupational Health and Safety Administration (OSHA) and Center for Disease Control (CDC). Mastery of these standards through project based learning, technical skills practice, and leadership development activities of the career and technical student organization -Health Occupations Students of America (HOSA) will provide students with a competitive edge for either entry into the healthcare global marketplace and/or the post-secondary institution of their choice to continue their education and training.

MEDICAL TERMINOLOGY IN HEALTHCARE SYSTEMS

This course is the second course of the Health Informatics Pathway. It provides students with further development of the fundamentals of medical terminology as it relates to health informatics. Included in this course is a basic study of the disease process with emphasis on diagnosis and treatment in which students are able to enrich the medical terminology study in an applied manner. The knowledge and skills gained this course will provide students entering many aspects of healthcare with a deeper understanding of the application of the language of health and medicine.

The course concludes with students demonstrating their abilities to accurately locate and interpret information on clients' health record, as well as interpreting and transcribing medical orders/reports.

APPLICATIONS OF HEALTH INFORMATICS

In this course, health data content and structure are analyzed in a variety of major healthcare delivery systems. The purpose, utilization, ownership, and evolution of clients' medical records are analyzed. Medicolegal issues surrounding the management, storage, retrieval, and release of medical records are examined including new legal issues surrounding current electronic and imaging technology developments and trends in health information records management. Health information technology professional accrediting agencies are discussed as students initiate and enhance their professional growth by participating in leadership development activities provided by Health Occupations Students of America (HOSA) which are integrated throughout the course.

Students will develop health information management career skills utilized within health unit coordination, patient access/admissions, and medical coding. Upon successful completion of this course, students will be eligible to apply skills in a healthcare facility setting.

APPLICATION OF THERAPEUTIC SERVICES

Applications of Therapeutic Services is the second course for the Therapeutic Services Career Pathways and is designed to provide an overall framework of basic skills utilized in the provision of direct client care. Monitoring and evaluating client status includes assessment techniques such as vital signs, as well as, the application of mathematical concepts appropriate to clinical expectations and/or work-based learning. The function and fundamental pathophysiology of each body system is evaluated prior to community first aid and basic life support techniques which are expanded to include rescue skills for infants and children. Students continue with the development of individual career portfolios utilizing postsecondary program research, employability skills, and /or work based learning and may receive recognition for their accomplishments through a variety of venues locally, regionally, and nationally such as the American Red Cross, American Heart Association, Health Occupations Students of America (HOSA), and the National Consortium on Health Science and Technology Education (NCHSTE). Upon completion of this course and pre-requisites students who successfully master these standards will be eligible to sit for a National Certificate of Proficiency or Mastery, issued in partnership between NCHSTE and National Occupational Competency Testing Institute (NOCTI).

NURSING ESSENTIALS

This course is designed to provide students interested in the Therapeutic Services Pathway's Career Specialty Nursing with entry level skills most commonly associated with the entry level career title Nursing Assistant. Twenty-four (24) hours of clinical experience under the supervision of the instructor (s) in a nursing home are required. Clinicals will be scheduled in eight-hour shifts on weekends. Students not successfully completing the clinical will not be eligible to take the state exam mentioned on the next page. The students are required to meet both national and intrastate professional guidelines as designated by applicable regulatory agencies such as the Occupational Health and Safety Administration (OSHA), Center for Disease Control (CDC), the department of Health and Human Services (HHS) with a specific focus on the Omnibus Budget Reconciliation Act 1987 (OBRA), and the Health Insurance Portability and Accountability Act of 1996 (HIPAA). This course with prerequisites meets the Certified Nurse Assistant curriculum content as specified by the Georgia Medical Care Foundation. Students meeting all academic, attendance, and age requirement may elect to sit for the Georgia Registry's Examination. Successful completion of the Georgia Registry Examination allows students to seek employment in the state of Georgia as a Certified Nursing Assistant. Students passing the Georgia Registry's Examination will receive the certification when they reach the age of 18.

GENERAL MEDICINE

The course is designed to offer students (preferably upper classmen -juniors or seniors) the opportunity to become effective and efficient multi-skilled healthcare providers as they develop a working knowledge of each of the major departments of the average acute care setting/hospital, including but not limited to: Orthopedics, Cardiology, Diagnostic Imaging, MedSurg, Gastroenterology, Urology, and Customer Care Services. Students focusing on a career path in medicine (Pre-Med) or on a career in one of the ancillary departments noted above will apply classroom/lab knowledge and skills in the clinical setting as they participate in direct client care. The work-based learning strategy appropriate for this course is a minimum 40-hour clinical practicum. Clinicals will be scheduled in eight-hour shifts on weekends.

COSMETOLOGY SERVICES CORE I-IV

These courses are designed to provide the student with an opportunity to become familiar with the cosmetology profession, Georgia State Board of Cosmetology requirements, laws, and rules and regulations. In addition, the student is introduced to the fundamental theory and practices of the cosmetology profession.



Appendix B: Media Releases



April 18, 2013



BoE to renew petition for ECCA's charter

By Post Heather

The Ellinghum County Root of Education is continuing its continuinent to having a public school district runded charter school in the county

The school board unsumptionly approved remeing the charter petition for the Effinghans College and Cateor Academy, a pricess that is repaired every line years.

"Unce you re-granted a charter, you're not (mb) mats,ally) a charter schoil forever, soid Superintendent Randy Shannuae. "You do how to review and show results and show progress and also set new goals for the future"

The publicen new parts to the Gorrigia Department of Education's Charter Schools

Division for final approval. The ECCAs correct charles describaryors until the end of this year, but school officials wanted to softmit the reserval as soon as possible to avoid a logistic with orders from around the side ordering approval, and assistant supermisentient Greg Arnidoff "I fuel blo it will be a searcher



Shearouse

acceptance, quite honestly," said Bartsara Prover. CEC: of Etfinisham College and Career

Academy. The barring more about charter schoolthroughout the state, and write pretty great. Proser's optimism shows from the ECCA's suc-

Prosection optimistic information in the ECCA's succossibilities fractical since opening, its above an August 2010. The Coldyin and Career Academy has expanded to course offerings and community partnershaps while offering students career pathways to areas such as transportation, culturary arts, load in concerning, graphic design and drafting and architecture.

One of the ECCAs goals in its charter renewal to be continue to develop and maintain partnerships with fournesses, post-sociedary schools and aviurganizations to provide bands on humaning oppor unities for students. In its three yours, ECCA has bastred with Georgia Howit, Georgia Pacific.

SEP FIT ICA, MAILE &

FROM PAGE 1

Gulfstream, the Georgia Ports Authority, Effingham Health System, CST Covers and Freightliner, to name a few.

Students tour local industries during the school year, and business leaders visit ECCA to make presentations. Some even involve ECCA students in projects, such as a T-shirt design contest Georgia-Pacific sponsored last year.

"To me," Shearouse said, "that's what it's all about, is making sure that we establish that relationship with our businesses and industry in the area."

The Effingham College and Career Academy began the current school year by establishing itself as a state leader in the rapidly-grow ing logistics industry. ECCA is the first achool of its kind in Georgia to offer a logistics management program.

ECCA added the program in response to concerns from local industries about a lack of skilled logistics workers in this region. Logistics instructor Ashley Kieffer is leading the state





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Step could help students in future career path

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had



SEHS means business with CTAE month event

By Calli Arnold

Erritonan Hensen South Effingham High

School is celebrating its vareer, technical agricul-tural education students by declaring February CIAI

Month "What are we preparing kids for?" said Sheryi Howelt an oarn childhood education teacher at SENS who spearheaded 4 TAE. Month "For the real world. We're touching badership bi these kides we're in aching CTAE courses gosts and for responsibility in these kids recruit other students to life skills, work ethic Students from CTAE VECTAE, POLE 6

classes and organizations have been orderability that professional pathways and bringing CTAF awareness to other students and facults through a variety of school wide instantives. They had a representation of the down day professional drive down day where CTAL students could set assie school andorms for a day to dress in the attire of the careers this hope to Leri

They also passed out candy to each other, as a dome ta with and other stodents to inform them alout

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Page 92

Second Parent University coming to ECMS on Saturday

Organiseers are herping tee another strung crowd of the University in thalmound affer faronal forwersity will be lawd linkwersity will be lawd lin

We have an approved agent da targetang our young peri-ple. We want to help them be never periodeting manufact of our community. the last ferminist?" The last ferred University alors feelened a sension on

nere hers. There was a set sites on new devert formu-leux and form three changes after ted the communaty. The terranal "fire salavedad the participation we saw in Obstham County, Coldmon

and NEUROSS's second anishes an apolice on the area curimoso core devotate performance stars backs, how the protect present on the finitemes. CPR basis, salety

en schools and programs and services at the Ulfingham College and Carter Academy, "One of the most popular ensistes on had one of CPR

SEE PARENT. PAGE 8



Rap. Ann Purcall, right, greets Magistrate Court Judge Scott Hinson after Misson presented har with a plaque leavering her 18 years as a state legislatur.

Lawmakers cook up Eggs and Issues

By Patrick Donabus

Barnforten Breitung und Makada

Through he said live offer called a wate of desers, shale Sen. Inch. Held believes the

sevenal Eggs and hanes-tread/ast Thereday at the Effingtime College and Laneer Academy, this said there is 'neve carry and custerenet and there is more rescatation in the state in one year this I can remem-ter'. Het the charman of the uproving Speaking at the Effinghen Chamber of Commerce's benate Appropriations Georgia will put ever than 6230 raille o toward the pro-

Committee, pressed cool. Nation Deals efforts to be seenecturence data hypeners in the state, including his prod-for an additional \$30 million picted \$652 million method to deepen Savarathis chan

to fund. Suyannah, harbor bislong at the federal gev aspansion protect. If this estimates to do to part money at approved and Ger Deal also has bei included in the static stiget, steret the autor das making

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Parent FROM PAGE 1

from Effiogham Hospital," Goldwire said. "People were Jocking how to bandle erner gencies

The day starts at 2:45 a.m. with breakfast, and lunch also will be provided. There also will be door prizes and volors

All activities at Parent University-Effingham are Iree, and chance will be pro-unded for children ages 4-17. Perent University is spon sored by several entitles, including the Effingham County Board of Education and the Springfield Central High School Association

For more information. call 754-5680, 772-3885 or 754-3835.



Photo by Phalifaboration

Promoting this year's theme of "Mission: Possible," United Way "secret agents" unveil this year's fundraising goal --- \$302,007, the most ambitious ever for Effingham County. Below, Vicky Little of Effingham Health System reads a "ransom note" in the skit that rounded up the "secret agents." The Effingham Community Orchestra provided music throughout the event, playing such selections as "Secret Agent Man" and "The Pink Panther Thema." The United Way campaign continues through Nov. 16.

United Way sets lofty goal

Annual fundraising campaign dedicated to memory of Connie Burns

By Paul Huechher Erringwan HERALD

Exactly one month to the day after com munity advecate Consis Burns died encapectedly at the agr of 43, the United Way or Estingham County distanted its 2013 Fundration compared to ber "If you had the provided to know County you would agree that she hyed her late to its

foliost. She trop cospect every to metal af every day: can polyn vice chen John Kieffer card at Wednesslavy kieffent himsbein at the

Ethinghant College and Carteer Academy With a photo of Burns projected on the wall tehnid hun. Kieffer e kouraged the packed brusseet United Was supporters to follow her

Vail and give back in the community We because her light has not been exits gashed because we take many beautiful, autorgetable memories of her, he said. "She is is a plug that is subright, to want a school of

and so cheerful. She has received her reward?" Burys was structed in a number of commu-nity efforts, but had been on the Hingham United Way buad only since March. However, she made a log largest in a short time. A video shown at the company kildeoff fold

A vision from a tree campaign where the the stary of 2d Young a military veteran whe was out of work and fromg bree lower on his forme. He, his write and their four children were in danger of lowing everytherig. Without a car, Young wilkest door to door, asking to wash people's cars. The mousy be

made part his cell phone bill so he could con-time knicing for a job

When fluens learned of Young saturation, the convector film with a Congra-Pacific subthe contestion and thus a very equipment opera-tors. Young had experience datag that to the Arror, and has get the job on the spat. "Does won't a day eve in our offset that alternosis: It was underlessible," sold United

SECON. PAGE 1-1





ECCA harving the gham County School as's highest por-cap-ploige to the United y this year; top right, arise Staff Sgt. (Ret.) log(Ceptas media the al Corbin is the Pedge of Allegiance: M. "secret agents" lay the plan to secold this ten geal



Goal FROM PAGE 1

Way Ullingham Artia Director Bonniel Devet. "ThatAs to people with barris-blaches, rote Comprehends to peo-ple less fortunate them Land," Young, said in the video Sars McCashes, the chearman of the spear's Churc2 Way of the Usureal Universe comprehension should accordent

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today" The used as "beckers againsts" for pri-more this year's comparing the test board members and volume test invoid the system fundaming goal a state of the industry constraints in the filling test in the density goal a state of the industry core for Hingham County The Effinghem compares is part of this year's 64.7 motion fundaming prograd for the United Way of the counsel I myre, which serves the Hinghem County the Effinghem the serves the Hinghem County is the Program the serves the Hinghem County is the Hinghem the serves the Hinghem County is the Hinghem the serves the Hinghem the serves of the county I myre with the serve and the Hinghem tervice Conter include shall find the one Content for We chang term has. "Wire confident the comparency will one confident the other terms and "The commencer behaves in a bray. They have the outcomes we have a flags see the outcomes we have.

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from Effingham Lower Schools, the Effingham company in already the proceed the way toward its good. "They ambead of this already and beyond? Denor and of the school distinctly pleage. "They are the model because of the students they work with," Decor-cutioned. "We get so mours refer-rate and cells from teachers and consistence and protocode stiffing on. We have a family and this is their interaction. What can we do so help

there?" The EEGraphics College and Lacerer Academy was recognized with the Carring Cap News Tecognized with the Large Cap News of an ele-sched with the highest per scapes or the second year one are to Efficient the second year one are to executed the Charmank Assurd as the school that recreated its constru-bution the most fires the provide year. This year's pledge from 14115 is \$10039

In Closure The adjustment the faceby and the setth and their commitments to man-community. They always put service independences would feel the prin-cipal Yanky Ford. The United Way comparison along the formation in the service of the United Way comparison along the United Way comparison along the Solit or mediation along the Solit or mediation along the Solit or mediation along the

Page 95

Students get an application process to their lessons

By Paul Floorkhan THE BANKS A. Ma EFFINGRAS NEEALO

Effingham County native isson Lovett remembers when, not too long ago, stödents didn't have many opportunities to sour local industries.

Livert now the vice president of the CST Given-plant in the Effingham industrial Park, has soon the area grow from 'a community with no industry whatscever - just a gas station in Rincon - to a tommunity with quite a bit of industry.

To provide students an up close look at the work ings of its facility, CST Covers gave a tour last week to 14 students in the logistics management pathway at the Effingham College and Career Academy.

"We durit have the opportunities growing up that these kids have," Lovert end, "and I feel file, as a community partner, we should provide them at least the ability to come in and see what we do?

The logistics management program is a new addition this year to the College and Cateer Academy's currentum. The ECCA's board decides which programs to offer based on the jobs it expects to be avail able when students graduate.

The U.S. logistics industry will have more then one million job openings between 3013 and 2016 just to keep pace with projected industry growth, accord ing to a report by the Savannah based Georgia Center of Innovation for Logastics. That projected

SEA STERIONTS, PAGE 5

Organizaria of Distantions where high school deforms afters to expand and most

begines pathony offering the unwilled in sectimical ordinate the state news" Prover sold. Wre no blang if in what we that beares needs.

FCA .No goods for the ment tive poers also include increasing its numbers in artist hinds and endowments three key categories for icludatings for EXCA #Bangham County genduates students to continue they

has one or more designated contractiles correctedants, career pothways and at any We are the model for the dernic focus, evaluate dual carety withways and att aut programs, and high wheat itumes and senters in week band terming programs. Another plants to establish a Rifer I foundation to process

shushing after high wheel The College and Gavers Academy's tendership stracfore will remain the series as en its ureginal charter

BLGA is under the When Georgium visal underfa ad Utingham in a sharker school anoral County public schools, but es powerned by a board of direction and education representation and FLEA touchers. parents and tandents

board of detective meetings as ab wit officials manufact and provides feedback to the heard of education

ment in November one and cern opponents had way that for prote companies would become too introlyed in the roomogenent of charter solution Himover, ECCAS

Supervision attends all FCX.A - charter spells out that it has re-relationship with an educational management door +) alaom

Although (V CA has been in operation for three points, it is also be even with the formers the therefore as the real of this your ECLAR charter was grathed investors apo to provide school dates. time to secure funding and construct the wheel for a 2010 opening. Weamoust will

Page 96

Leadership class wants to open new doors to county

By Paul Stoechber SALANDAL WILLIAM

Constuding irreral months of leadership training, the Leadership fillingham class of 2012 offered input to the Effinghers Chamber of Commerce on three local

kentars. To complete Leadership Ellingham, the 21 partici-pants were divided enso these group property. This year's comparison were to expand the county's transfer equipal the county isoritim efforts, design an entrance-way welcoming travelers to triffingham. County, and advesate ian the proposed i-cent sales tast for trans-porterior, supproversistin (T-SPLOST) Georgams will rule on aert month.

"Every year, the alternate hope is than, beyond the experience the class mirmberriget, the projects become a reality in the community," and Rick Lott, executive, threater of the Ellingham Chamber of Committee

Encoder of Consumers: The partmapents in the instrume grang period devi-oped a Destantion technological Effogham (white caberd) querifically to consist high-lighting Effogham (constrain britage), ongoing diatage, ond/sor restruident, periodia periodic diagog and reveas Diana Flicklim, Marcan Diana Flicklim, Marcan

Hadge: Lisa Scarbrough, Late Seabrooks, Rhonda Sentre Mills and Eria Woodcock secured the domain name, designed the With ade, crysted its contern and developed the uloger "Efflagham Cranty old correctionery, our fumme jum"

function Armadorff, Johns Croudry, Live Marchenet, Mart Morris. Tesa Monte, Bobby

Creatly, the Advance fields Solutions and Medicas Ville regressed spectra in the Selection regressed spectra products in many community groups an legisle of Medicals in Table provide and permiting up years upper and permiting up years and per the contern within the product with the permit proper and provide the permit the product of the permit the permit with the permit permit to the training the the product with the permit the permit with the permit the product of the permit the permit with the permit teen for Hingham and the same softworking controls in the Department of Finangerithton's Casada Begins. The property work? Include: booking, the Efficience booking, the Efficience of the States of the same Change at Instructive is and Ool River Road. The interview science of the

and Ohl Rover Rood. The pitzensy group of bill Aliers, Elinabeth Christesso, Victor Gaylond, fermifer Eng, Barbara Presser, Mary Ann Thoenton and Lyfe Wood seas tasked to design commencement entrance to the a protestiment entrance to the

a promised entrance in the county, standar to the one that used to be on the santh end of lightery 21 as ratios offered Ranco. However, that sign was been down became in two on a DOT right of up.

The team disigned a wel-come sign and identified putential locations for it. If the property owners gate their premission. Prosaer. C2(4) of the Efflinghene College and Career Ausderne. Organization of the Efflinghene College and Architecture Organization and Architecture Career. Polynogy Jengtred unity, the resume "Efflinghene

ntimition." County 1 from place in The T-MTLOST trans of free work and learn ann Araudorff, john Since transition parameters somer furnition promotion is an originary effort and the T-SPLOST same with in an anging we will be decided next south. Left and the gateway perifect is The one that you really here the gate the document and "give the document and castranceway" again thereight a well baceware a

(ii) write in the state of t next group of polaretial last ers for the county" The Chamber of Commerce will take moni-

nations soon for the next Leadership Effingham class which will begin to September. Eve more inde-motion, call the 100 options Chamber at 244-3401 A new bed for the time.

A some pirch for the class .4 2012-13 will be that with their parts lpatters in Leadership Effingtone, they bers of the Chamber of

bers of the Chamber of Concorne, in (Of course, the hope is that you will want in con-tinue that member day with the Chamber after the class is done for you," Lott said



Berbara Prosser shares off a parantial gateway sign for Effinghen the projects Leadership Effinghench arest recent cless underteek. in County, one of THINK LOCALLY, COMPETE GLOBALLY



any Presson, (20) of the SHRaphane College and Career Academy, a on Servers Relative UAD on the proceeding symposities for pilot in Your the patient angument right a OCTrue and address the acids more on excluding that twend De contribution grows. The add that they also a first program anisymetric in the medginese, such as account of the Act, showing ago in these, and groups and (American academy). e, Bur geine in bat a. community op on these, and purpose and (Monet energy, Or. Free Monet energy, Or. Free Monet energy, Or. Free Monet energy encounted valuementariant of the purpose product of the second test product and the product of the prod

RoadLink to hold job fair at ECCA

Roalink intermedalog sice of Part Westworth will bert a job fur an Aug 3 from 3 and 4 p.m. it the Effingham College and Curter Academy on Highway 21 South in Rincon

Road ink has more than 60 positions available - full and part-time - for freight handlers at its four distribution canters in the Savanah region.

lob canded ates will complete employment application and be interviewed on the spat at the job fair.

Freight handlers are responsible for the hand loading and unloading of freight for Roadlank's dients. The job involves extensive walking, bending and lifting, and candidates must be able to lift 20-50 pounds regularly. Providus watchase experience is a plus.

First- and second-shift positions are available, and overtime and workend work is required. Candid stes must be able to work at least 10-20 hours of overtime per week through the end of the year.

The stating pay rate is \$8 per hour and benefits are available after 30 days of employment. Applicants must pass a pre-employment drug screen and criminal background diade







Chamber to host Cagle at meet-and-greet

11. guverner will greet public ut recipition after Carrier Academy dedication

Postal: Augur 4, 2013 - 12 Dam - Madatal: Super 4, 2210 - Sitem



By Planytum Now

SIGNOTELD. The Ethiopian County Chamber of Convence will hole LE Giv Davidy Capit for a public meet and grint Therapy will be the omision of the Official Cause Academy.

Eagle will be the terrardin growter varie the Corport dealering was partly herited through a grant he forged wrote through the force at Cologe System of Concept

The desication commences will be from 2-4 (5-4) with Concernormal Design 2-4 (5-5), Banton, on the Sanarouth Technical College (Thingham Campers

Alternand, Cagle will need and greet the public at the Dranker office, S20 W They Sc., Springhett, from 5.6 p.m.

Bath mints are free and open to the path.

For increasing on the Charles will call 754 3314

Home / News 🔯

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Effingham Career Academy lauded as economic boon

Officials heraid Effingham school's opening as kickstart to local economy

Posted: August 6, 2010 12:196m | Opdated: August 6, 2018 11:42m

· Back I Next ·



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By Wayne Hodgin

The much anticipated opening of the Ethigham Career Academy was made a reality This sday afternoon and heralded as an educational and economic development born for the Savannah area.

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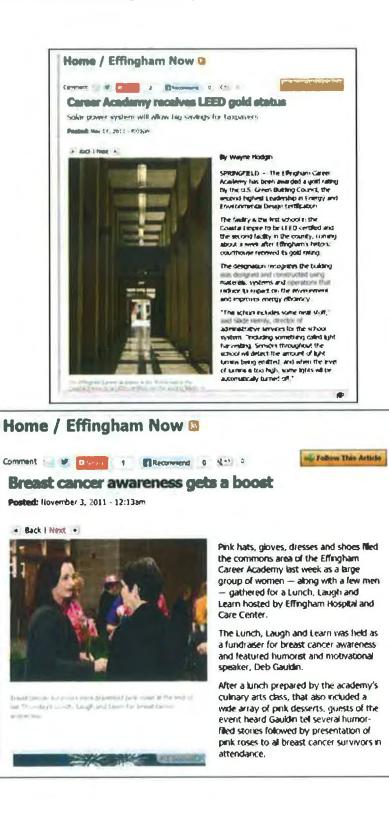
The Career Academy - one of 21 across the state and the only such in the Savamish area - will serve as the educational had for the Effingham County school system's Career. Technical and Agricultural Education programs.

The new school will provide students from both Effingham Country and South Effigitum high schools in the advanced curver and techsical education program a weakh of opportunities in the form of 15 different curver pathnary options including bizaness and marketing, engineering, graphic design, architecture, health care, transportation and cultivary arts.









Page 102